



...the name you can BANK upon!



Share Department, Board & Coordination Division, HO Plot No.4 Sector 10, Dwarka,  
New Delhi-110075 Tel No. : 011-28044857, E-mail: [hosd@pnb.co.in](mailto:hosd@pnb.co.in)

|                                                                                                                        |                                                                                |
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| <b>Scrip Code : PNB</b>                                                                                                | <b>Scrip Code : 532461</b>                                                     |
| National Stock Exchange of India Limited<br>"Exchange Plaza"<br>Bandra – Kurla Complex, Bandra (E)<br>Mumbai – 400 051 | BSE Limited<br>Phiroze Jeejeebhoy Towers,<br>Dalal Street,<br>Mumbai – 400 001 |

Date: 25.01.2024

Dear Sir (s),

### Reg.: Analyst Presentation

Pursuant to Regulation 30 of the SEBI (LODR) Regulations, 2015, please find enclosed the Analyst Presentation on the Financial Results for the quarter/nine months ended 31<sup>st</sup> December, 2023. The same is also available at <https://www.pnbindia.in/financials-current.html>

You are requested to take the above on record.

Yours faithfully,

(Ekta Pasricha)  
Company Secretary  
Encl.: A/a



[pnbindia.in](http://pnbindia.in)

T: 011 28075000, 28045000

**पंजाब नैशनल बैंक Punjab National Bank**

कॉर्पोरेट कार्यालय: प्लॉट सं.4, सेक्टर-10, द्वारका, नई दिल्ली-110075  
Corp. Office: Plot No. 4, Sector - 10, Dwarka, New Delhi 110075 India



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**पंजाब नैशनल बैंक**  
...भरोसे का प्रतीक !



**Punjab National Bank**  
...the name you can BANK upon !

PNB0215A/LOT NO.01/JAN23/OMSAI

# FINANCIAL RESULTS

## Q3 & 9M FY'24 December'2023

25<sup>th</sup> January 2024



**PNB Education Loan**

Crafting a better tomorrow with  
**PNB Education Loan**

Rol starting @ **8.20%\***

- Collateral Free\*
- Includes personal expenses up to ₹2 lakhs\*
- Includes two-wheeler expenses up to ₹1 lakh\*
- Zero processing charges

Toll free numbers: 1800 1800 / 1800 2021  
Give a missed call @ 18001808888

Contact nearest branch or scan here to apply online

\*T&C Apply



**PNB's Recurring Deposit!**

Start small, dream big with  
**PNB's Recurring Deposit!**

Min. amount - ₹100/month; Max. period upto 120 months

Loan facility available\*

\*T&C Apply

# Content

1

***Performance Highlights*** | **3-5**

2

***Business Performance*** | **6-16**

3

***Financial Performance*** | **17-23**

4

***Asset Quality*** | **24-30**

5

***Shareholding & Capital*** | **31-32**

6

***Digitalization,  
Cyber Security*** | **33-39**

7

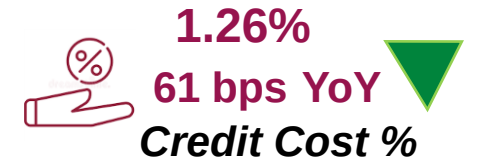
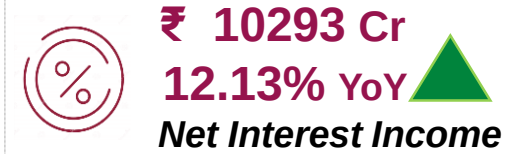
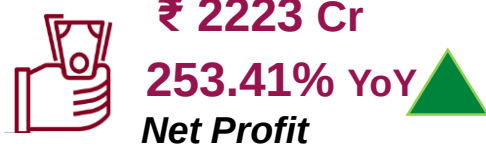
***HR, Network,  
Group Business & RRBs*** | **40-43**

8

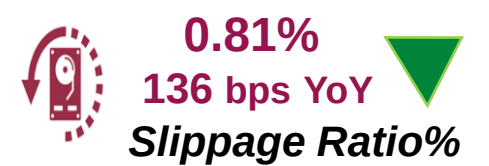
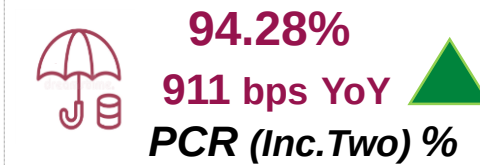
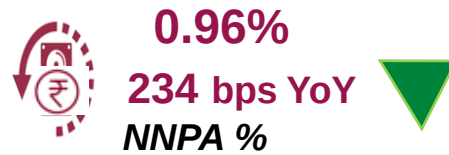
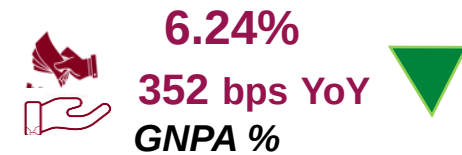
***ESG, Awards & Guidance*** | **44-46**

# Performance Highlights : Q3 FY'24

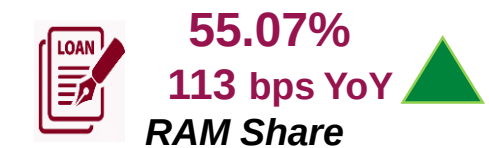
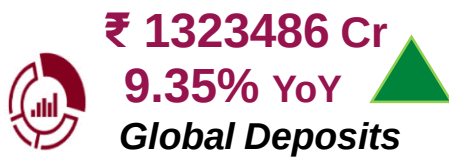
## Profitability



## Asset Quality



## Business

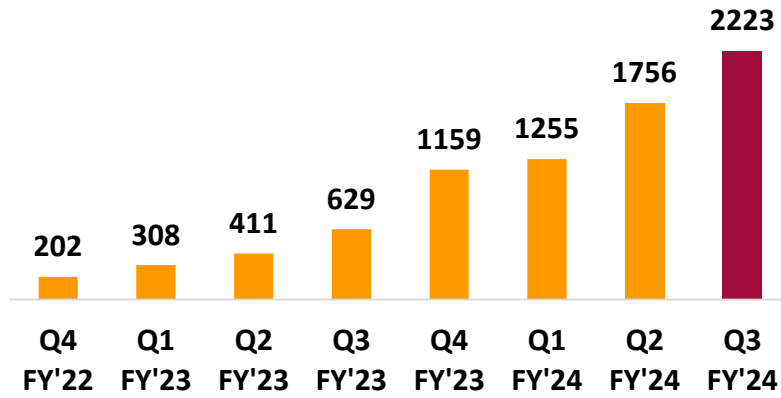


**PNB crossed Market Cap of Rs 1 Lakh Crores in Dec'23**

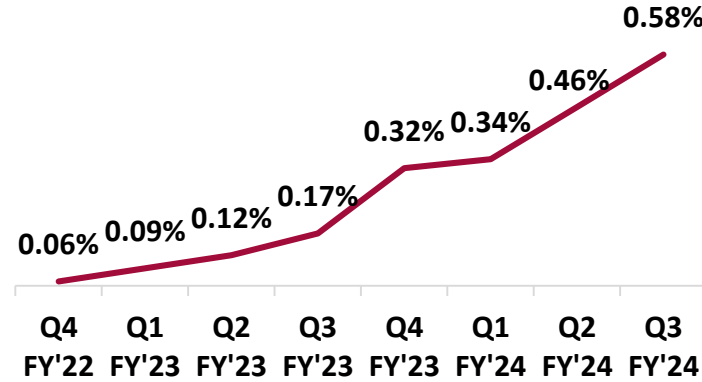
# Increasing Profitability

Amt ₹ in Crore

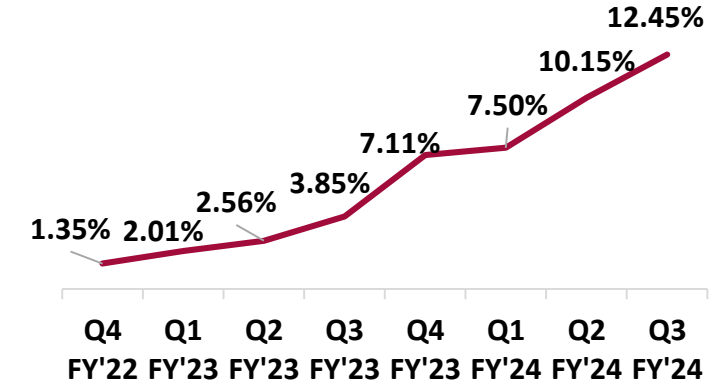
## Net Profit



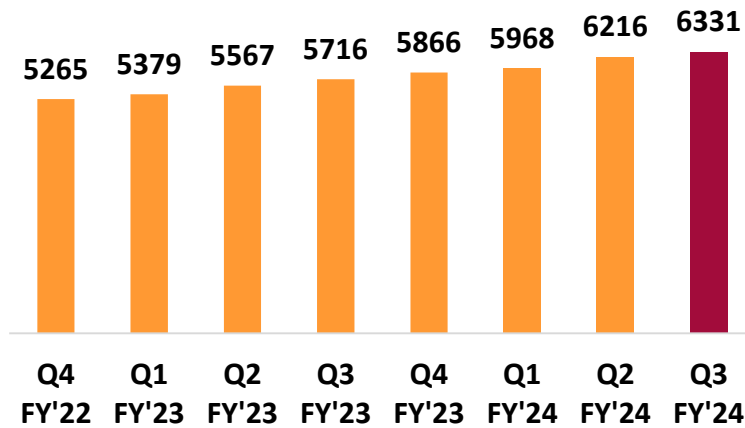
## Return on Assets (%) (Annualized)



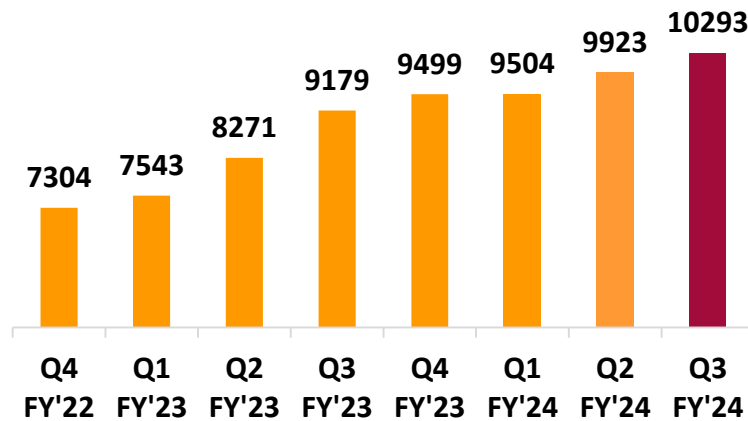
## Return on Equity (%) (Annualized)



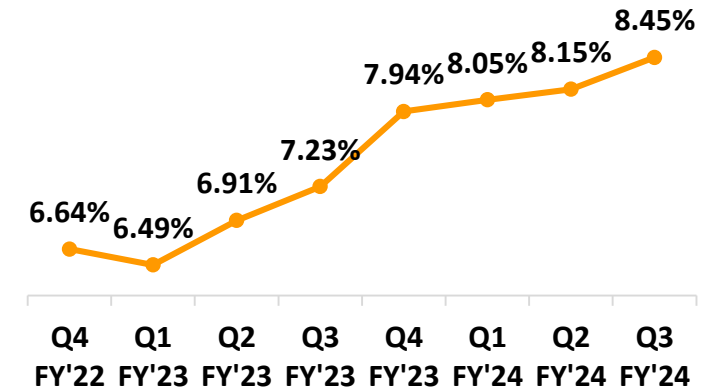
## Operating Profit



## Net Interest Income



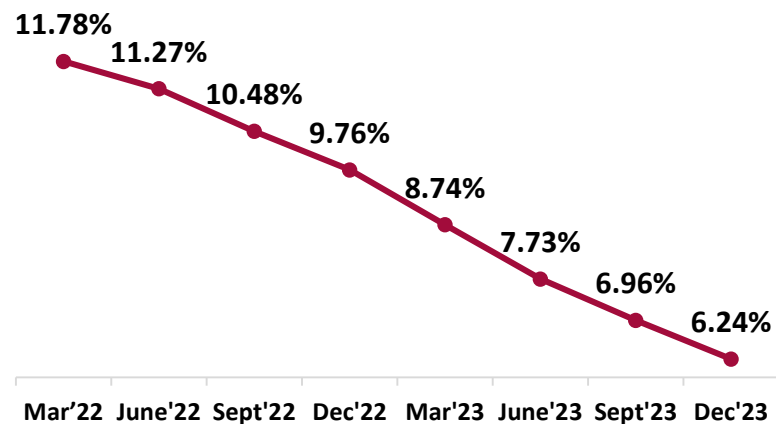
## Yield on Advance (%)



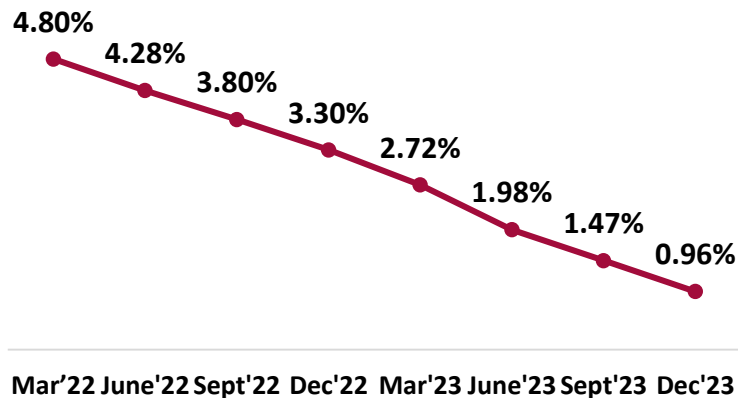


# Improving Asset Quality

## Gross NPA%

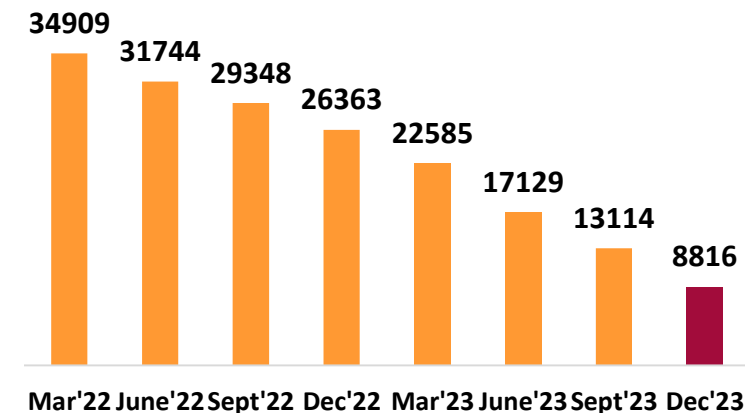


## Net NPA%

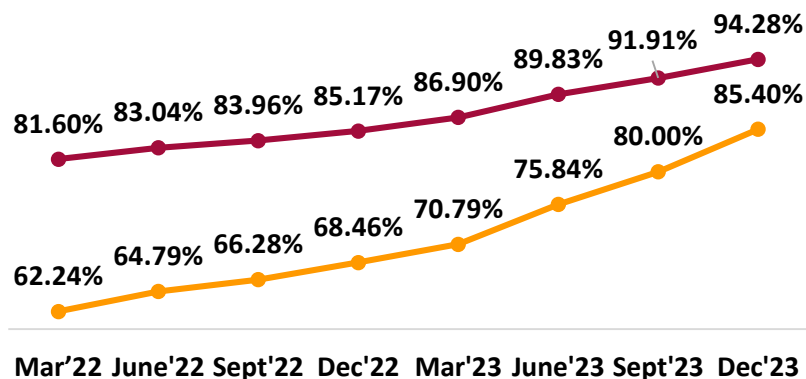


## Net NPA Amount

Amt ₹ in Crore

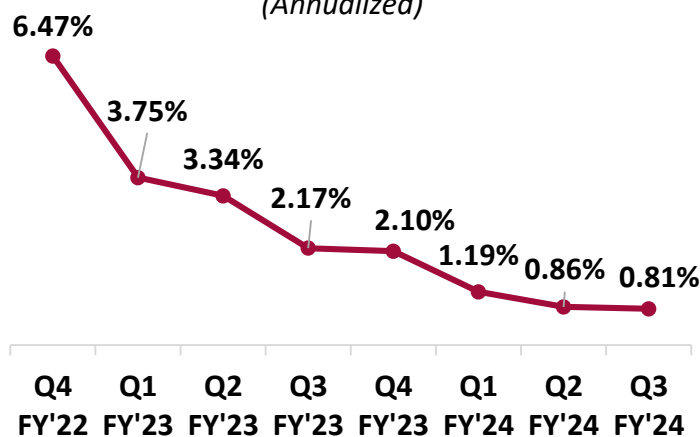


## PCR%- (Incl. TWO)    PCR%- (excl TWO)

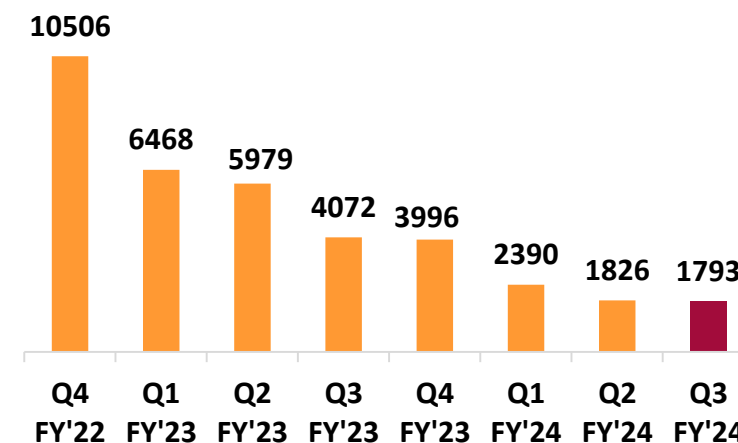


## Slippages(Fresh Addition) Ratio(%)

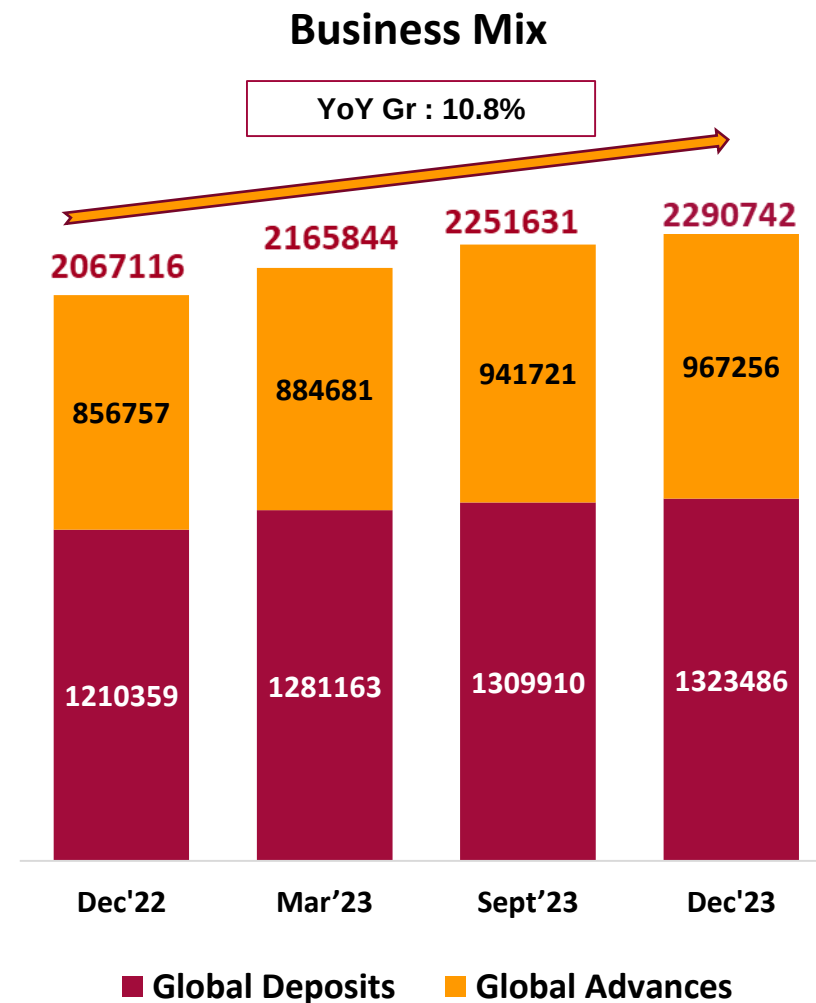
(Annualized)



## Slippages(Fresh Addition) Amount



| Sl. | Parameters        | Dec'22  | Mar'23  | Sept'23 | Dec'23  | Growth % |       |
|-----|-------------------|---------|---------|---------|---------|----------|-------|
|     |                   |         |         |         |         | QoQ      | YoY   |
| 1   | Global Business   | 2067116 | 2165844 | 2251631 | 2290742 | 1.7%     | 10.8% |
| 1a  | Overseas Business | 64640   | 64369   | 69405   | 71129   | 2.5%     | 10.0% |
| 1b  | Domestic Business | 2002476 | 2101475 | 2182226 | 2219613 | 1.7%     | 10.8% |
|     |                   |         |         |         |         |          |       |
| 2   | Global Deposits   | 1210359 | 1281163 | 1309910 | 1323486 | 1.0%     | 9.3%  |
| 2a  | Overseas Deposits | 28998   | 29455   | 32727   | 34216   | 4.5%     | 18.0% |
| 2b  | Domestic Deposits | 1181361 | 1251708 | 1277183 | 1289270 | 0.9%     | 9.1%  |
|     |                   |         |         |         |         |          |       |
| 3   | Global Advances   | 856757  | 884681  | 941721  | 967256  | 2.7%     | 12.9% |
| 3a  | Overseas Advances | 35642   | 34915   | 36678   | 36913   | 0.6%     | 3.6%  |
| 3b  | Domestic Advances | 821115  | 849766  | 905043  | 930343  | 2.8%     | 13.3% |



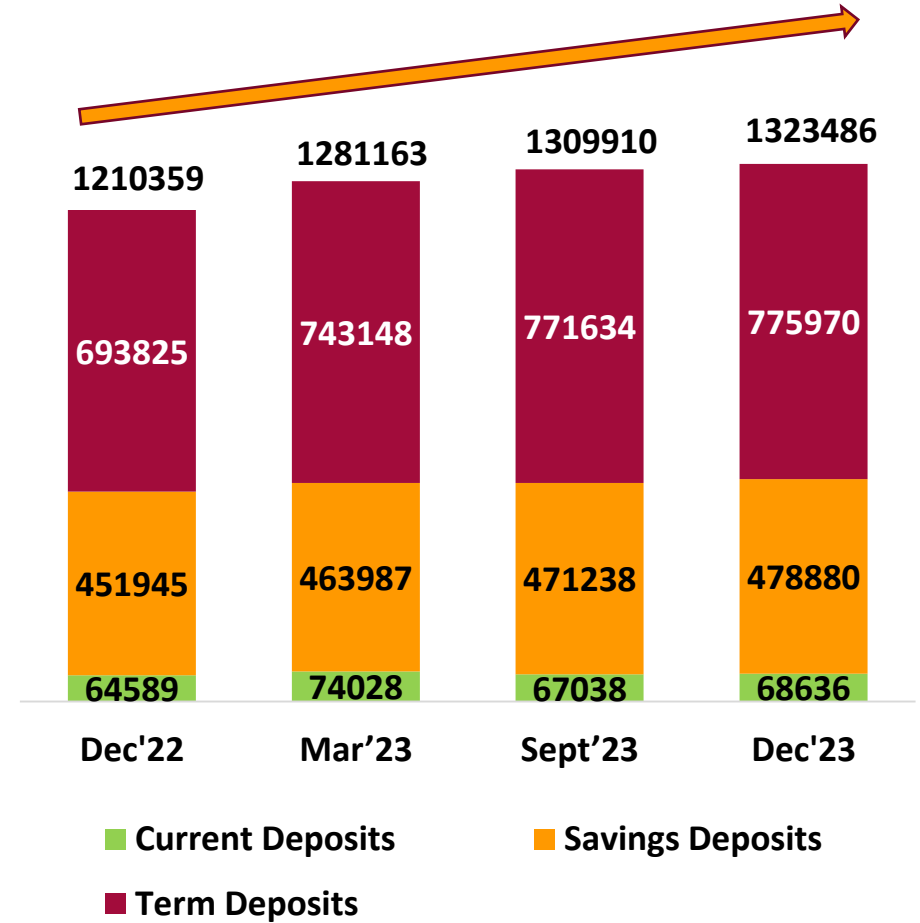
# Deposits & CASA Mix

Amt ₹ in Crore

| Sl. | Parameters               | Dec'22  | Mar'23  | Sept'23 | Dec'23  | Growth % |       |
|-----|--------------------------|---------|---------|---------|---------|----------|-------|
|     |                          |         |         |         |         | QoQ      | YoY   |
| 1   | Global Deposits (2+3)    | 1210359 | 1281163 | 1309910 | 1323486 | 1.0%     | 9.3%  |
| 2   | Overseas Deposits        | 28998   | 29455   | 32727   | 34216   | 4.5%     | 18.0% |
| 3   | Domestic Deposits        | 1181361 | 1251708 | 1277183 | 1289270 | 0.9%     | 9.1%  |
| 4   | Current Deposits         | 64589   | 74028   | 67038   | 68636   | 2.4%     | 6.3%  |
| 5   | Savings Deposits         | 451945  | 463987  | 471238  | 478880  | 1.6%     | 6.0%  |
| 6   | CASA Deposits (4+5)      | 516534  | 538015  | 538276  | 547516  | 1.7%     | 6.0%  |
| 7   | CASA Share %             | 43.72%  | 42.98%  | 42.15%  | 42.47%  |          |       |
| 8   | Total Term Deposits      | 693825  | 743148  | 771634  | 775970  | 0.6%     | 11.8% |
| 9   | Term Deposits < 2 Crores | 508293  | 513836  | 540300  | 550386  | 1.9%     | 8.3%  |

## Global Deposits

YoY Gr : 9.3%

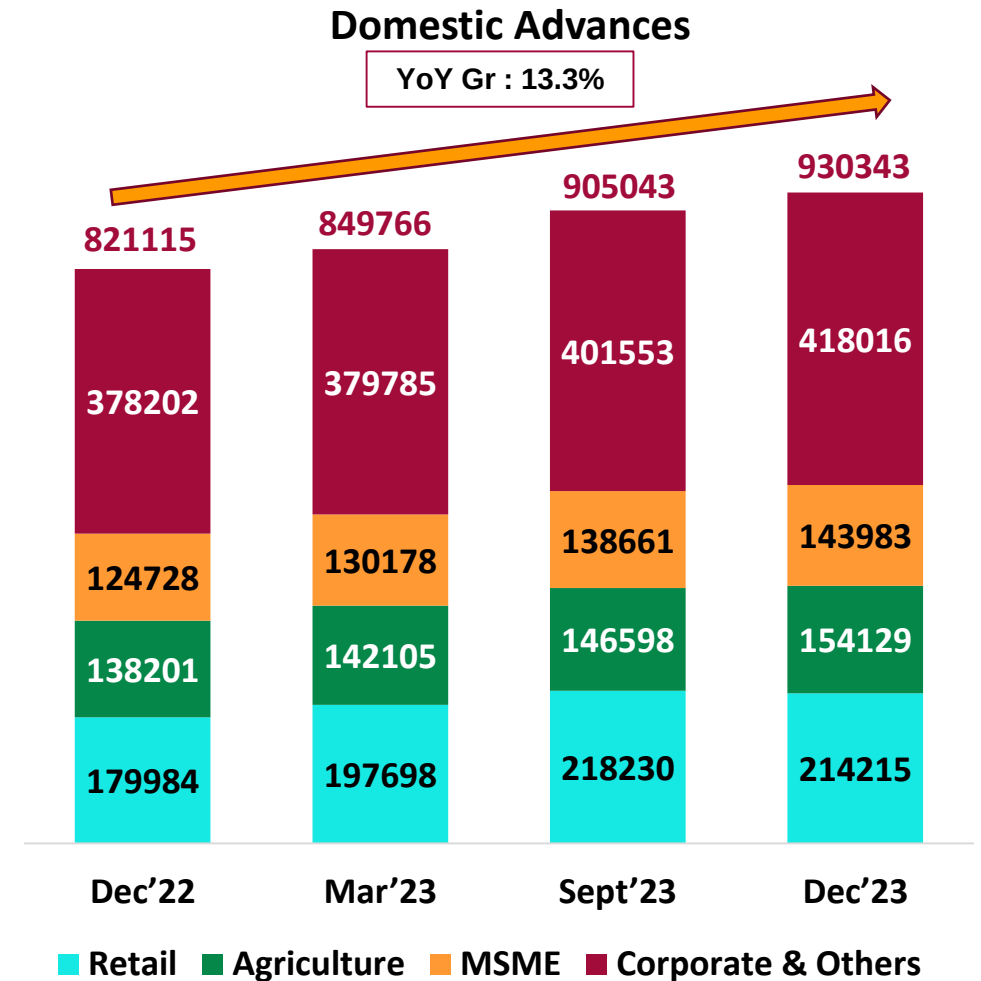




# Advances Performance

Amt ₹ in Crore

|    | Parameters            | Dec'22 | Mar'23 | Sept'23 | Dec'23 | Growth % |       |
|----|-----------------------|--------|--------|---------|--------|----------|-------|
|    |                       |        |        |         |        | QoQ      | YoY   |
| 1  | Global Advances (2+3) | 856757 | 884681 | 941721  | 967256 | 2.7%     | 12.9% |
| 2  | Overseas Advances     | 35642  | 34914  | 36678   | 36913  | 0.6%     | 3.6%  |
| 3  | Domestic Advances     | 821115 | 849766 | 905043  | 930343 | 2.8%     | 13.3% |
|    | Out of which          |        |        |         |        |          |       |
| 4  | Retail                | 179984 | 197698 | 218230  | 214215 | -1.8%    | 19.0% |
| 4a | Core Retail           | 130421 | 137335 | 147247  | 153384 | 4.2%     | 17.6% |
| 5  | Agriculture           | 138201 | 142105 | 146598  | 154129 | 5.1%     | 11.5% |
| 5a | Agriculture PS        | 99590  | 106407 | 112585  | 116902 | 3.8%     | 17.4% |
| 6  | MSME                  | 124728 | 130178 | 138661  | 143983 | 3.8%     | 15.4% |
| 7  | RAM (4+5+6)           | 442913 | 469981 | 503489  | 512327 | 1.8%     | 15.7% |
| 8  | RAM Share %           | 53.94% | 55.31% | 55.63%  | 55.07% |          |       |
| 9  | Corporate & Others    | 378202 | 379785 | 401553  | 418016 | 4.1%     | 10.5% |

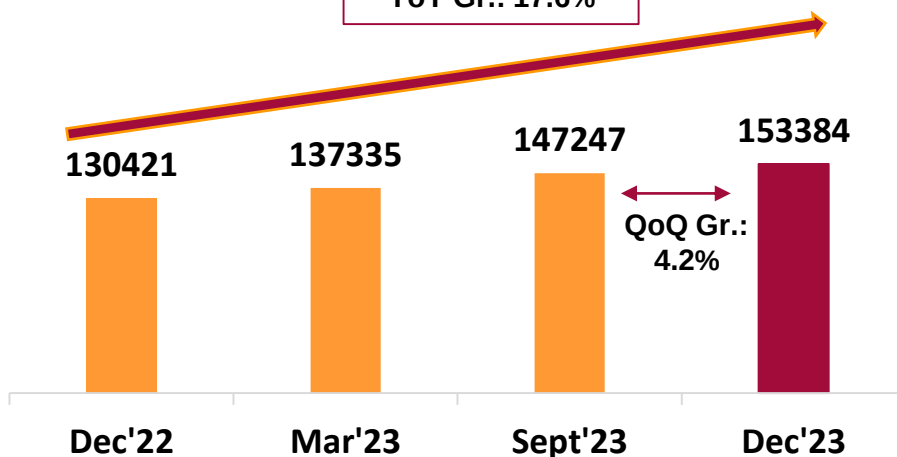


# Core Retail Advances

Amt ₹ in Crore

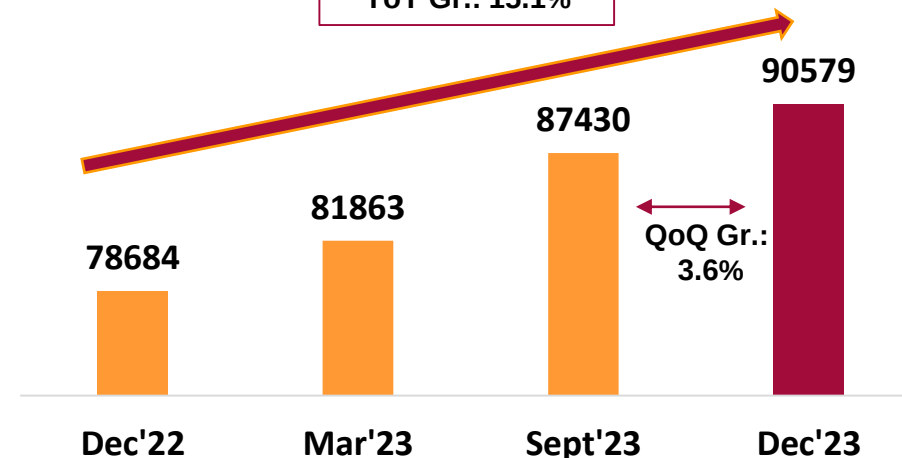
## Core Retail\*

YoY Gr.: 17.6%



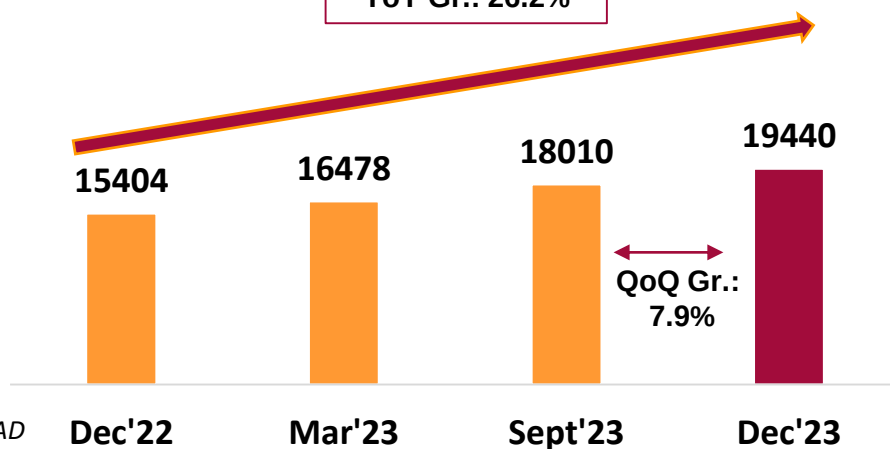
## Home Loan

YoY Gr.: 15.1%



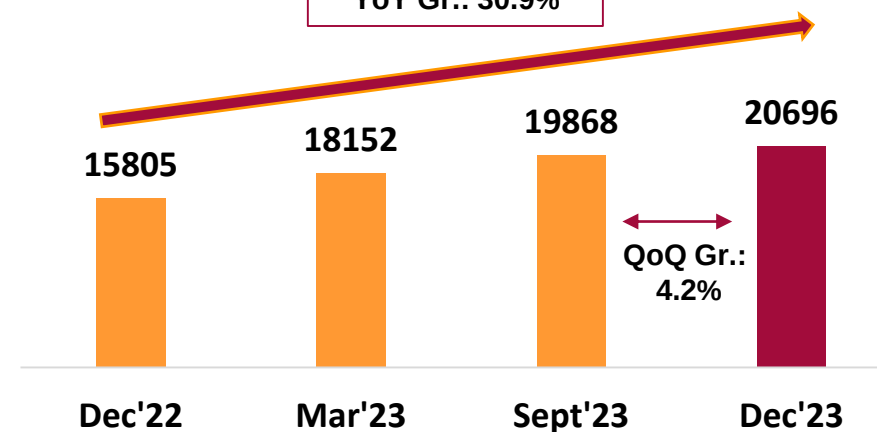
## Vehicle Loan

YoY Gr.: 26.2%



## Personal Loan

YoY Gr.: 30.9%



\*Excl Pool, IBPC & LAD

# Priority Sector Achievement



**TOTAL PRIORITY SECTOR ADVANCES**  
@43.45% of ANBC against norm of 40%



**AGRICULTURE (PS) ADVANCES**  
@19.89% of ANBC against norm of 18%



**SMALL & MARGINAL FARMERS**  
@11.03% of ANBC against norm of 10%



**WEAKER SECTION**  
@14.54% of ANBC against norm of 12%



**MICRO ENTERPRISES**  
@9.07% of ANBC against norm of 7.5%

**ACHIEVED ALL  
MANDATED  
TARGETS**

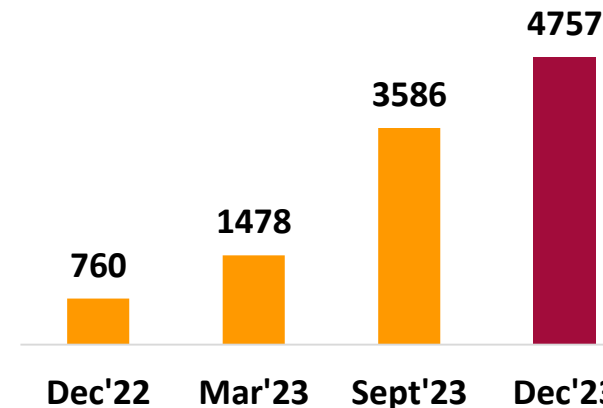
| PM SVANidhi  |         |         |      |
|--------------|---------|---------|------|
| No. of Cases | 9M FY23 | 9M FY24 | Gr % |
| Sanctioned   | 56870   | 268471  | 372% |
| Disbursed    | 47659   | 241845  | 407% |

| मudra           |         |         |
|-----------------|---------|---------|
| Amt Rs in Crore | 9M FY23 | 9M FY24 |
| Sanctioned      | 14468   | 16276   |
| Disbursed       | 14296   | 16106   |

| STAND UP India         |       |       |
|------------------------|-------|-------|
| Target-<br>No of cases | Ach   | % Ach |
| 20142                  | 20818 | 103%  |

## Agriculture Gold Loan

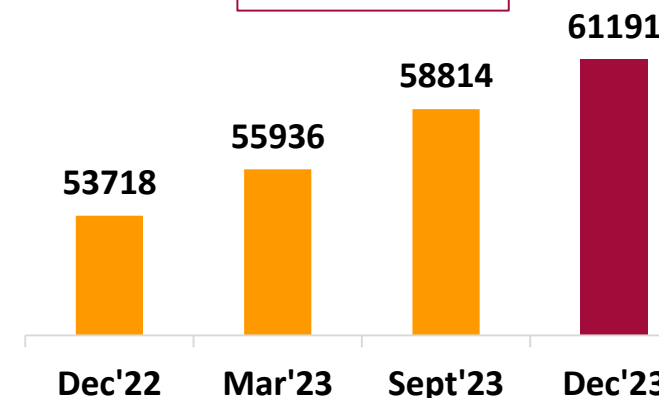
QoQ Gr.: 32.65%



Total Gold Loan (Agri + Retail) Dec'23: Rs 5315 Cr

## Micro Enterprises

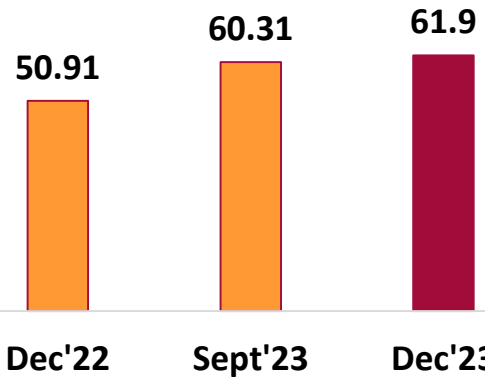
YoY Gr : 13.91%



# Financial Inclusion Performance

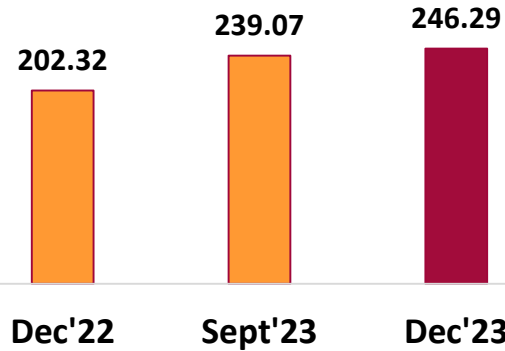
Nos in lakhs

**Pradhan Mantri Jeevan Jyoti Bima Yojana (PMJJBY)**



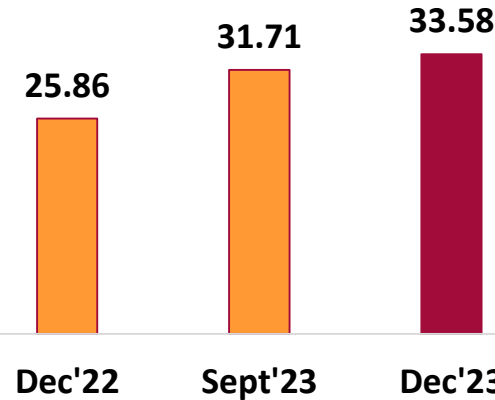
Nos in lakhs

**Pradhan Mantri Suraksha Bima Yojana (PMSBY)**



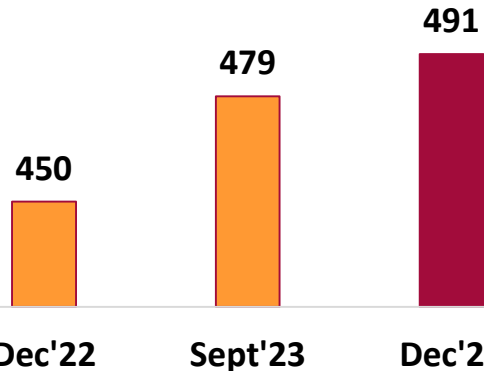
Nos in lakhs

**Atal Pension Yojana**



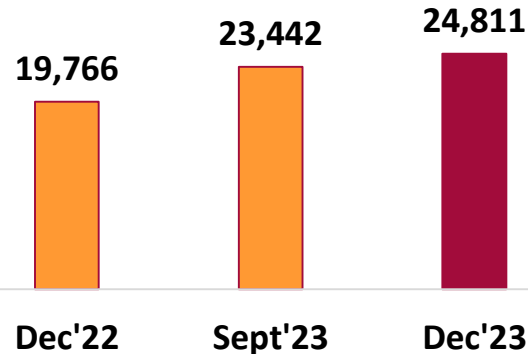
Nos in lakhs

**PMJDY Accounts**



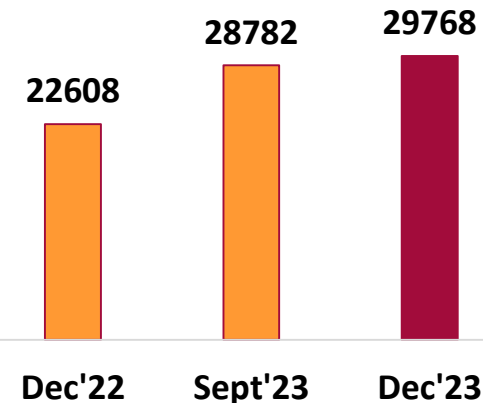
Amt ₹ in Crore

**Deposits Mobilized by BCs**



Nos

**No. of BCs**



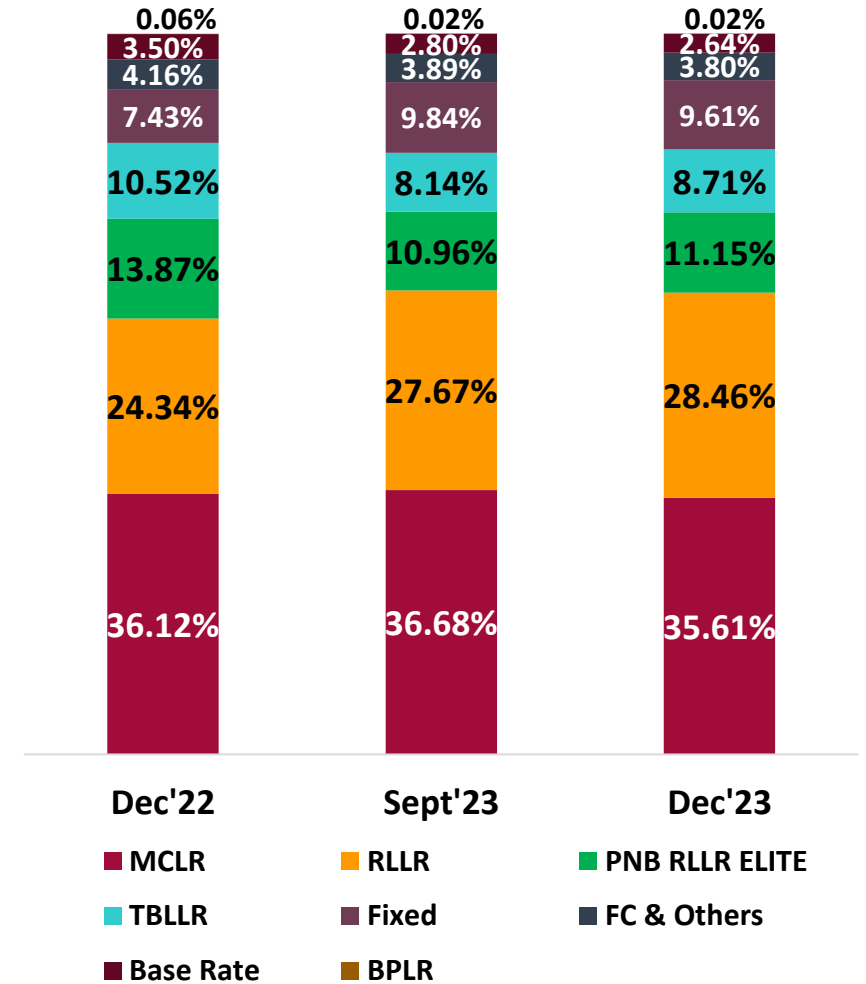
- **SLBC- 6**
- **LDMO- 112**
- **Rural Self Employment Training Institute (RSETI)- 76**
- **Rural Development Centre- 2**
- **Financial Literacy Centre- 175**
- **Farmer Training Centre – 12**
- **Villages adopted for holistic development - 307**

# External Rating (Std FB) Portfolio & Adv. on Benchmark Rates

Amt ₹ in Crore

| Portfolio > Rs. 100 Crore                    |              |        |                                |         |                                |        |                                |
|----------------------------------------------|--------------|--------|--------------------------------|---------|--------------------------------|--------|--------------------------------|
| Sl                                           | Rating Grade | Dec'22 |                                | Sept'23 |                                | Dec'23 |                                |
|                                              |              | Amt.   | % Share                        | Amt.    | % Share                        | Amt.   | % Share                        |
| 1                                            | AAA          | 137175 | 46.42%                         | 144871  | 44.42%                         | 147808 | 44.39%                         |
| 2                                            | AA           | 78757  | 26.65%                         | 84386   | 25.87%                         | 89917  | 27.01%                         |
| 3                                            | A            | 46386  | 15.70%                         | 59047   | 18.10%                         | 58423  | 17.55%                         |
| 4                                            | BBB          | 16087  | 5.44%                          | 18892   | 5.79%                          | 19277  | 5.79%                          |
| BBB & Above                                  |              | 278405 | 94.21%                         | 307196  | 94.18%                         | 315426 | 94.74%                         |
| 5                                            | BB           | 5175   | 1.75%                          | 3955    | 1.21%                          | 4315   | 1.30%                          |
| 6                                            | B            | 2193   | 0.74%                          | 1738    | 0.53%                          | 1842   | 0.55%                          |
| 7                                            | C            | 1077   | 0.36%                          | 945     | 0.29%                          | 745    | 0.22%                          |
| 8                                            | D            | 521    | 0.18%                          | 429     | 0.13%                          | 696    | 0.21%                          |
| BB & Below                                   |              | 8965   | 3.03%                          | 7067    | 2.17%                          | 7598   | 2.28%                          |
| 9                                            | Unrated      | 8151   | 2.76%                          | 11910   | 3.65%                          | 9936   | 2.98%                          |
| Sub-Total                                    |              | 295520 | 100.00%                        | 326173  | 100%                           | 332960 | 100.00%                        |
| Guarantee/Direct Claim on Central/State Govt |              | 86488  | 22.64%<br>(of Total Portfolio) | 75681   | 18.83%<br>(of Total Portfolio) | 78526  | 19.08%<br>(of Total Portfolio) |
| Total Portfolio                              |              | 382009 |                                | 401854  |                                | 411487 |                                |

Advances Mix of Benchmark rate



# Diversified Industry Portfolio & Key Sectors

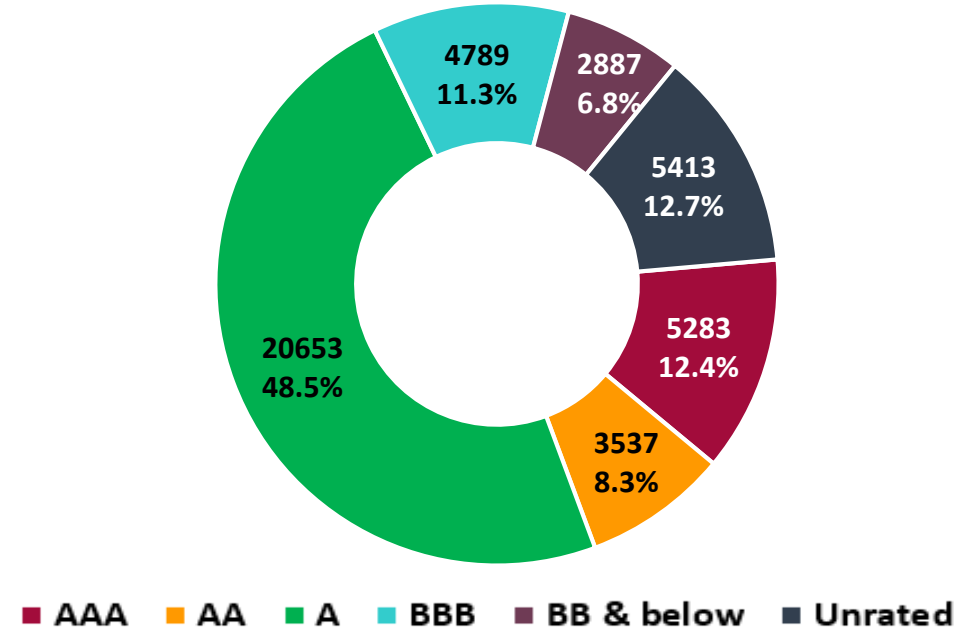
| Sl. | Diversified Industry Portfolio | Dec'22        |                        | Sept'23       |                        | Dec'23        |                        |
|-----|--------------------------------|---------------|------------------------|---------------|------------------------|---------------|------------------------|
|     |                                | O/s           | % to Domestic Advances | O/s           | % to Domestic Advances | O/s           | % to Domestic Advances |
| 1   | Infrastructure                 | 91831         | 11.2%                  | 96380         | 10.6%                  | 97570         | 10.5%                  |
|     | -Energy                        | 38814         | 4.7%                   | 43437         | 4.8%                   | 43862         | 4.7%                   |
|     | -Tele-Communication            | 9259          | 1.1%                   | 11179         | 1.2%                   | 10896         | 1.2%                   |
|     | -Roads & Ports                 | 36497         | 4.4%                   | 35971         | 4.0%                   | 37245         | 4.0%                   |
|     | -Other Infra                   | 7261          | 0.9%                   | 5793          | 0.6%                   | 5567          | 0.6%                   |
| 2   | Basic Metal & Metal Products   | 23138         | 2.8%                   | 22729         | 2.5%                   | 25330         | 2.7%                   |
|     | -Iron & Steel                  | 19973         | 2.4%                   | 19646         | 2.2%                   | 22365         | 2.4%                   |
| 3   | Textiles                       | 10312         | 1.3%                   | 10825         | 1.2%                   | 11309         | 1.2%                   |
| 4   | Food Processing                | 18472         | 2.2%                   | 19268         | 2.1%                   | 21701         | 2.3%                   |
| 5   | Chemical & Chemical Products   | 5712          | 0.7%                   | 5946          | 0.7%                   | 5980          | 0.6%                   |
| 6   | All Engineering                | 6294          | 0.77%                  | 6720          | 0.7%                   | 7492          | 0.8%                   |
| 7   | Construction                   | 2831          | 0.34%                  | 2460          | 0.3%                   | 2427          | 0.3%                   |
| 8   | Other Industries               | 56482         | 6.88%                  | 56566         | 6.3%                   | 50813         | 5.5%                   |
|     | <b>Total</b>                   | <b>215072</b> | <b>26.2%</b>           | <b>220894</b> | <b>24.4%</b>           | <b>222622</b> | <b>23.9%</b>           |

## Energy Sector

External Rating Standard Portfolio

31.12.2023 : ₹ 42562 Cr

External Rating wise Portfolio

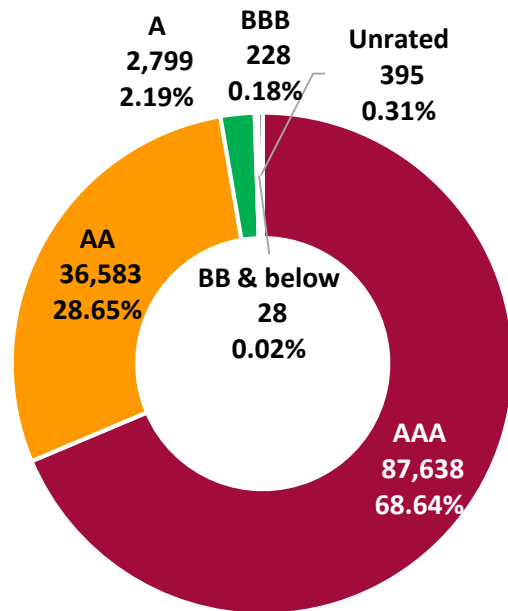


| Sl. | Key Sectors            | Dec'22 | Sept'23 | Dec'23 |
|-----|------------------------|--------|---------|--------|
|     |                        | O/s    | O/s     | O/s    |
| 1   | Commercial Real Estate | 17017  | 15918   | 13321  |
| 2   | Capital Market         | 480    | 172     | 235    |



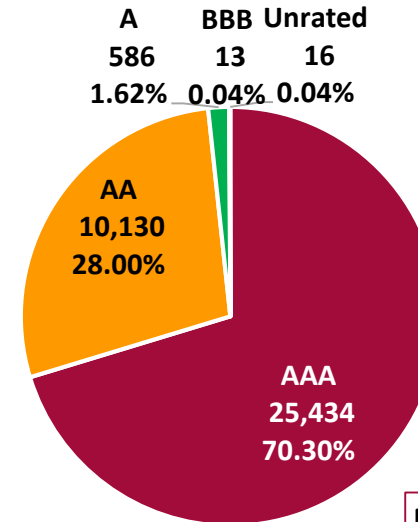
| Key Sectors               | As on         |               |               |
|---------------------------|---------------|---------------|---------------|
|                           | Dec'22        | Sept'23       | Dec'23        |
| <b>NBFC</b>               | <b>127832</b> | <b>123843</b> | <b>127671</b> |
| <i>Out of which,</i>      |               |               |               |
| NBFC- HFC                 | 46958         | 39687         | 36179         |
| NBFC- PSUs and PSU backed | 29066         | 29327         | 30041         |
| NBFC- Private             | 50674         | 53955         | 60489         |
| NBFC- MFI                 | 1134          | 874           | 962           |

**Total NBFC**  
External Rating Wise Portfolio – As on 31.12.2023

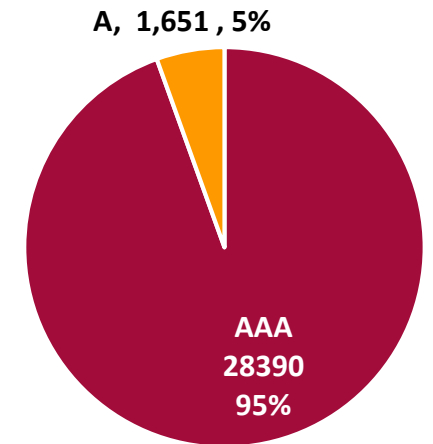


**External Rating Wise Portfolio – As on 31.12.2023**

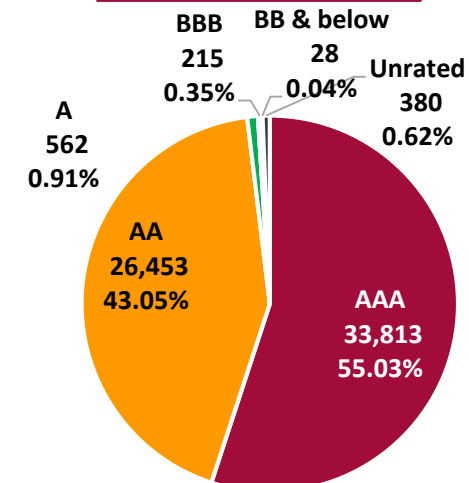
**NBFC-Housing Finance Companies**



**NBFC-PSUs and PSU backed**



**Private NBFCs+MFIs**



Amt ₹ in Crore

| Sl. | Parameters                           | Dec'22  | Sept'23 | Dec'23  | YoY Variation |       |
|-----|--------------------------------------|---------|---------|---------|---------------|-------|
|     |                                      |         |         |         | Amt.          | %     |
| 1   | Gross Domestic Investment            | 395674  | 423772  | 418301  | 22627         | 5.7%  |
| a   | SLR                                  | 292638  | 315604  | 310248  | 17610         | 6.0%  |
|     | SLR as % to Dom. Investment          | 73.96%  | 74.48%  | 74.17%  |               |       |
| b   | Non SLR                              | 103036  | 108168  | 108053  | 5017          | 4.9%  |
|     |                                      |         |         |         |               |       |
| I   | Held To Maturity (HTM)               | 313334  | 323942  | 325252  | 11918         | 3.8%  |
| II  | Available For Sale (AFS)             | 81793   | 96796   | 92043   | 10250         | 12.5% |
| III | Held For trading (HFT)               | 547     | 3034    | 1006    | 459           | 83.9% |
| 2   | Modified Duration (AFS+HFT)          | 2.73    | 3.49    | 3.54    |               |       |
| 3   | Net demand & time Liabilities        | 1152439 | 1270983 | 1260633 | 108194        | 9.4%  |
| 4   | Investment by Overseas Branches      | 3798    | 4694    | 5003    | 1205          | 31.7% |
| 5   | Total Gross Investment (1+4)         | 399472  | 428466  | 423304  | 23832         | 6.0%  |
|     |                                      |         |         |         |               |       |
|     | HTM To Gross Domestic Investment (%) | 79.19%  | 76.44%  | 77.76%  |               |       |

# Non SLR Investment

Amt ₹ in Crore

| Sl. | Parameters                             | Dec'22        |                | Sept'23       |                | Dec'23        |                | Y-o-Y Variation |             |
|-----|----------------------------------------|---------------|----------------|---------------|----------------|---------------|----------------|-----------------|-------------|
|     |                                        | O/S           | % Share        | O/S           | % Share        | O/S           | % Share        | Amt             | Gr. %       |
| 1   | PSU Bonds                              | 15873         | 15.41%         | 20371         | 18.83%         | 20466         | 18.94%         | 4593            | 28.9%       |
| 2   | Corporate and Other Bonds & Debentures | 15826         | 15.36%         | 15129         | 13.99%         | 17227         | 15.94%         | 1401            | 8.9%        |
| 3   | Special Govt. Sec excl. Recap Bonds    | 1058          | 1.03%          | 915           | 0.85%          | 885           | 0.82%          | -173            | -16.4%      |
| 4   | CG Recap. Bond                         | 55274         | 53.65%         | 55274         | 51.10%         | 55274         | 51.15%         |                 |             |
| 5   | Share of PSU/Corporate/Others          | 6034          | 5.86%          | 5650          | 5.22%          | 5515          | 5.10%          | -519            | -8.6%       |
| 6   | Venture Capital Fund                   | 390           | 0.38%          | 323           | 0.30%          | 318           | 0.29%          | -72             | -18.5%      |
| 7   | Regional Rural Bank                    | 1073          | 1.04%          | 1387          | 1.28%          | 1387          | 1.28%          | 314             | 29.3%       |
| 8   | Security Receipts                      | 1421          | 1.38%          | 1200          | 1.11%          | 897           | 0.83%          | -524            | -36.9%      |
| 9   | Subsidiaries JV                        | 3389          | 3.29%          | 3960          | 3.66%          | 3960          | 3.66%          | 571             | 16.8%       |
| 10  | Other                                  | 2698          | 2.62%          | 3959          | 3.66%          | 2124          | 1.97%          | -574            | -21.3%      |
|     | <b>Total Non SLR Investment</b>        | <b>103036</b> | <b>100.00%</b> | <b>108168</b> | <b>100.00%</b> | <b>108053</b> | <b>100.00%</b> | <b>5017</b>     | <b>4.9%</b> |

# Balance Sheet-Liabilities & Assets

Amt ₹ in Crore

| Sl. | Parameters                       | 31 <sup>st</sup> Dec'22 | 30 <sup>th</sup> Sep'23 | 31 <sup>st</sup> Dec'23 |
|-----|----------------------------------|-------------------------|-------------------------|-------------------------|
|     | <b>CAPITAL &amp; LIABILITIES</b> |                         |                         |                         |
| 1   | Capital                          | 2202                    | 2202                    | 2202                    |
| 2   | Reserves and Surplus             | 97213                   | 100671                  | 102914                  |
| 3   | Deposits                         | 1210359                 | 1309910                 | 1323485                 |
| 4   | Borrowings                       | 65470                   | 52927                   | 61729                   |
| 5   | Other Liabilities and Provisions | 26553                   | 31390                   | 33662                   |
|     | <b>Total Liabilities</b>         | <b>1401797</b>          | <b>1497100</b>          | <b>1523992</b>          |
|     |                                  |                         |                         |                         |
|     | <b>ASSETS</b>                    |                         |                         |                         |
| 1   | Cash and Balances with RBI       | 85257                   | 62822                   | 65083                   |
| 2   | Balances with Banks              | 42531                   | 40361                   | 43388                   |
| 3   | Investments                      | 390035                  | 420047                  | 414107                  |
| 4   | Net Advances                     | 800412                  | 889920                  | 916445                  |
| 5   | Fixed Assets                     | 12171                   | 12108                   | 12110                   |
| 6   | Other Assets                     | 71391                   | 71842                   | 72859                   |
|     | <b>Total Assets</b>              | <b>1401797</b>          | <b>1497100</b>          | <b>1523992</b>          |

# Income

Amt ₹ in Crore

| Sl. | Parameters                              | Q3<br>FY23 | Q2<br>FY24 | Q3<br>FY24 | QoQ Variation |        | YoY Variation |        | 9M23  | 9M24  | YoY Gr. % |
|-----|-----------------------------------------|------------|------------|------------|---------------|--------|---------------|--------|-------|-------|-----------|
|     |                                         |            |            |            | Amt.          | %      | Amt.          | %      |       |       |           |
| 1   | Interest Income (2+3+4)                 | 22384      | 26355      | 27288      | 933           | 3.5%   | 4904          | 21.9%  | 61295 | 78788 | 28.5%     |
| 2   | Interest on Advances                    | 14868      | 18464      | 19605      | 1141          | 6.2%   | 4737          | 31.9%  | 40676 | 55826 | 37.2%     |
| 3   | Interest on Investments                 | 6542       | 7095       | 7011       | -84           | -1.2%  | 469           | 7.2%   | 18573 | 20681 | 11.4%     |
| 4   | Other Interest Income                   | 975        | 796        | 672        | -124          | -15.5% | -303          | -31.1% | 2047  | 2281  | 11.4%     |
|     |                                         |            |            |            |               |        |               |        |       |       |           |
| 5   | Other Income (6+7+8+9)                  | 3338       | 3028       | 2674       | -354          | -11.7% | -664          | -19.9% | 8722  | 9136  | 4.7%      |
|     | of which                                |            |            |            |               |        |               |        |       |       |           |
| 6   | Fee Based Income                        | 1331       | 1375       | 1311       | -64           | -4.6%  | -20           | -1.5%  | 4389  | 4471  | 1.9%      |
| 7   | Recovery in Written off Accounts        | 1868       | 1381       | 2059       | 678           | 49.1%  | 191           | 10.2%  | 4293  | 4461  | 3.9%      |
| 8   | Treasury income                         | 131        | 264        | -699       |               |        |               |        | -299  | 183   |           |
|     | of which                                |            |            |            |               |        |               |        |       |       |           |
| 8.1 | Profit on Sales on Investments          | 110        | 136        | 307        | 171           | 126.2% | 197           | 179.3% | 843   | 751   | -10.9%    |
| 8.2 | Profit on Exchange Transaction          | 238        | 59         | 87         | 28            | 48.0%  | -151          | -63.3% | 642   | 349   | -45.6%    |
| 8.3 | Profit/(Loss) on Revaluation investment | -217       | 69         | -1094      |               |        |               |        | -1784 | -917  |           |
| 9   | Others                                  | 8          | 9          | 4          | -5            | -58.7% | -4            | -56.0% | 340   | 21    | -93.9%    |
| 10  | Total Income (1+5)                      | 25722      | 29383      | 29962      | 578           | 2.0%   | 4240          | 16.5%  | 70018 | 87924 | 25.6%     |

Amt ₹ in Crore

| Sl. | Parameters                  | Q3<br>FY23 | Q2<br>FY24 | Q3<br>FY24 | QoQ Variation |       | YoY Variation |        | 9M23  | 9M24  | YoY Gr. % |
|-----|-----------------------------|------------|------------|------------|---------------|-------|---------------|--------|-------|-------|-----------|
|     |                             |            |            |            | Amt.          | %     | Amt.          | %      |       |       |           |
| 1   | Total Interest Paid (2+3+4) | 13205      | 16432      | 16995      | 563           | 3.4%  | 3790          | 28.7%  | 36303 | 49068 | 35.2%     |
| 2   | Interest Paid on Deposits   | 12113      | 15319      | 15804      | 484           | 3.2%  | 3691          | 30.5%  | 33562 | 45699 | 36.2%     |
| 3   | Interest Paid on Borrowings | 406        | 332        | 334        | 2             | 0.6%  | -72           | -17.7% | 792   | 1000  | 26.2%     |
| 4   | Others                      | 686        | 781        | 857        | 76            | 9.8%  | 171           | 25.0%  | 1949  | 2369  | 21.6%     |
|     |                             |            |            |            |               |       |               |        |       |       |           |
| 5   | Operating Expenses (6+7)    | 6801       | 6735       | 6636       | -99           | -1.5% | -165          | -2.4%  | 17053 | 20341 | 19.3%     |
| 6   | Establishment Expenses      | 4460       | 4200       | 4169       | -31           | -0.7% | -291          | -6.5%  | 10239 | 12856 | 25.6%     |
| 7   | Other Operating Expenses    | 2341       | 2535       | 2467       | -68           | -2.7% | 126           | 5.4%   | 6813  | 7484  | 9.9%      |
| 8   | Total Expenses (1+5)        | 20006      | 23167      | 23631      | 464           | 2.0%  | 3625          | 18.1%  | 53355 | 69409 | 30.1%     |

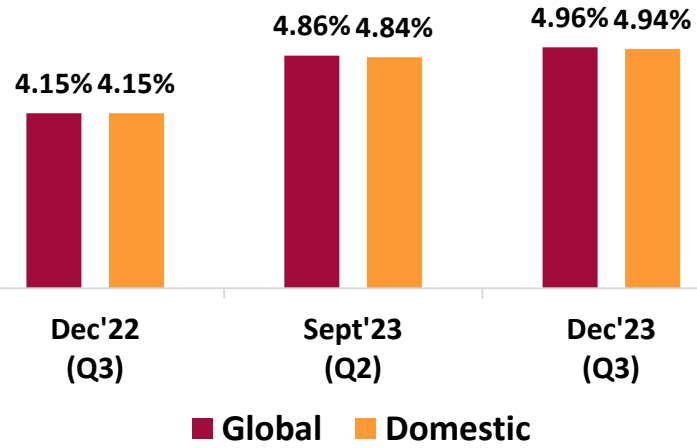


Amt ₹ in Crore

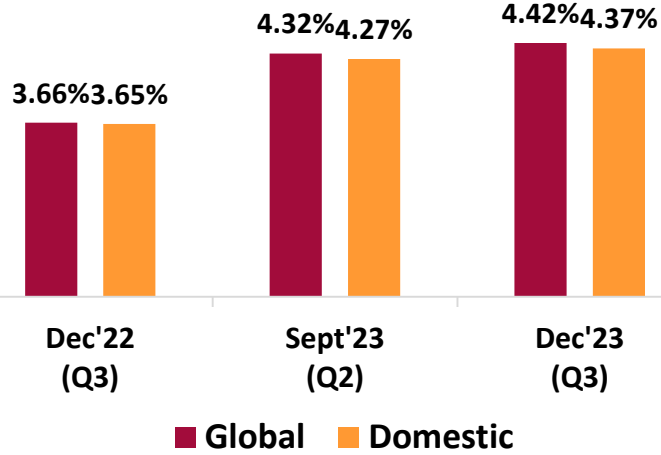
| Sl. | Parameters                                       | Q3<br>FY23 | Q2<br>FY24 | Q3<br>FY24 | QoQ Variation |        | YoY Variation |        | 9M23  | 9M24  | YoY Gr. % |
|-----|--------------------------------------------------|------------|------------|------------|---------------|--------|---------------|--------|-------|-------|-----------|
|     |                                                  |            |            |            | Amt.          | %      | Amt.          | %      |       |       |           |
| 1   | Net Interest Income                              | 9179       | 9923       | 10293      | 370           | 3.7%   | 1114          | 12.1%  | 24993 | 29720 | 18.9%     |
| 2   | Other Income                                     | 3338       | 3028       | 2674       | -354          | -11.7% | -664          | -19.9% | 8722  | 9136  | 4.7%      |
| 3   | Operating Income (1+2)                           | 12517      | 12951      | 12967      | 15            | 0.1%   | 450           | 3.6%   | 33715 | 38856 | 15.2%     |
| 4   | Operating Expenses                               | 6801       | 6735       | 6636       | -99           | -1.5%  | -165          | -2.4%  | 17053 | 20341 | 19.3%     |
| 5   | Operating Profit                                 | 5716       | 6216       | 6331       | 114           | 1.8%   | 615           | 10.8%  | 16662 | 18515 | 11.1%     |
| 6   | Provisions other than Tax                        | 4713       | 3444       | 2739       | -705          | -20.5% | -1974         | -41.9% | 14410 | 10149 | -29.6%    |
|     | Of which                                         |            |            |            |               |        |               |        |       |       |           |
| a   | NPAs                                             | 3908       | 3019       | 2994       | -25           | -0.8%  | -914          | -23.4% | 12278 | 10387 | -15.4%    |
| b   | Standard Advances incl.<br>Standard Restructured | 469        | 464        | 246        | -219          | -47.1% | -223          | -47.6% | 885   | 621   | -29.8%    |
| c   | Depreciation on Investment                       | -136       | -112       | -933       | -821          |        | -797          |        | 443   | -1366 |           |
| d   | Others                                           | 472        | 74         | 432        | 358           | 484.0% | -40           | -8.4%  | 803   | 507   | -36.9%    |
| 7   | Profit Before Tax                                | 1003       | 2772       | 3592       | 820           | 29.6%  | 2589          | 258.1% | 2252  | 8367  | 271.5%    |
| 8   | Provision for Income Tax                         | 374        | 1016       | 1369       | 352           | 34.7%  | 995           | 266.0% | 904   | 3132  | 246.5%    |
| 9   | Net Profit                                       | 629        | 1756       | 2223       | 467           | 26.6%  | 1594          | 253.4% | 1349  | 5234  | 288.0%    |

# Efficiency Ratios (Quarter)

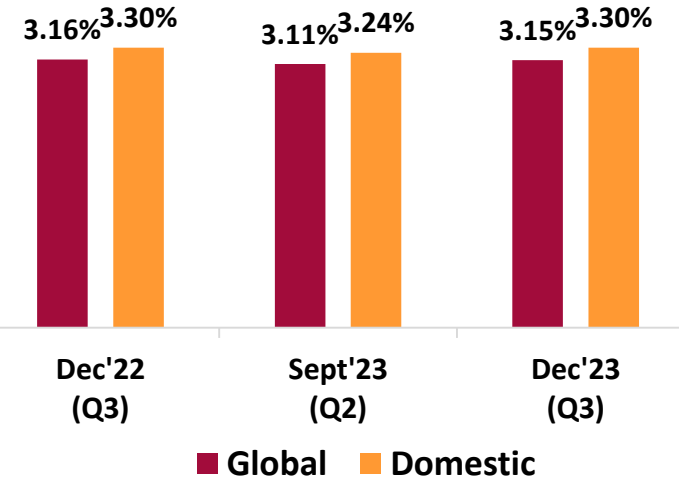
## Cost of Deposits [%]



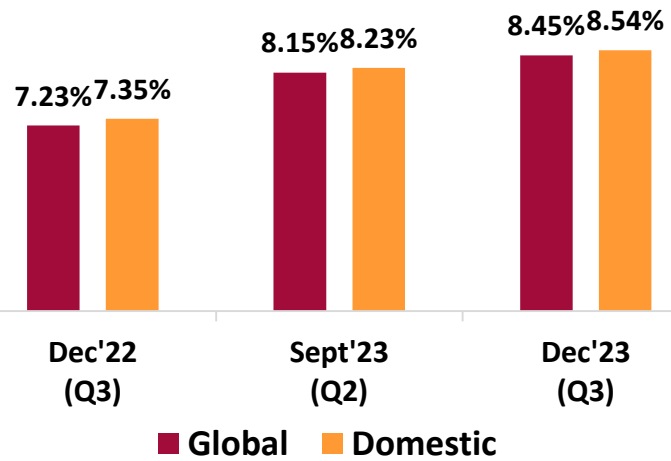
## Cost of Funds [%]



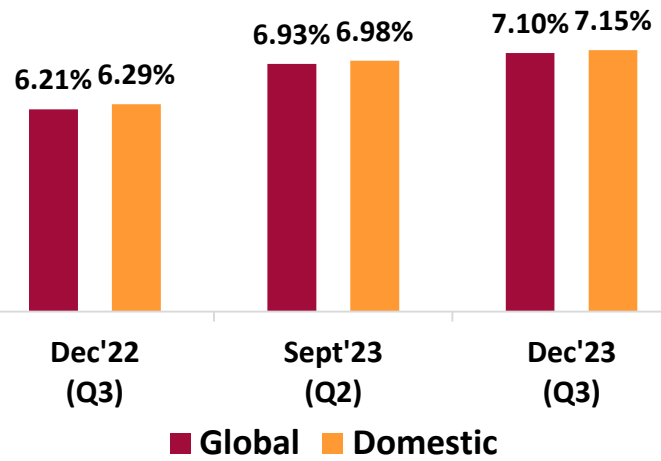
## NIM [%] (Annualized)



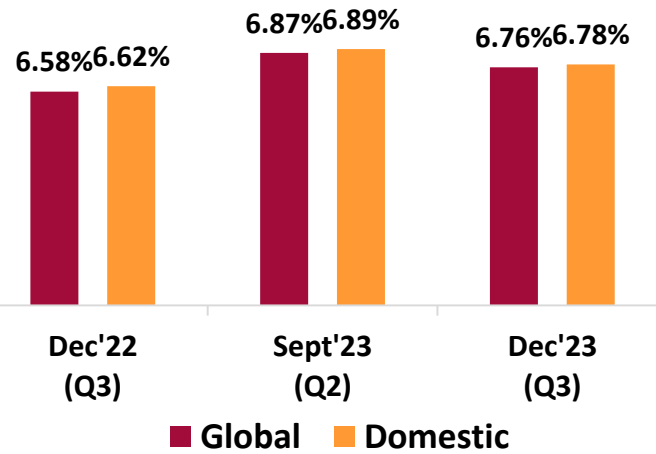
## Yield on Advances [%]



## Yield on Funds [%]

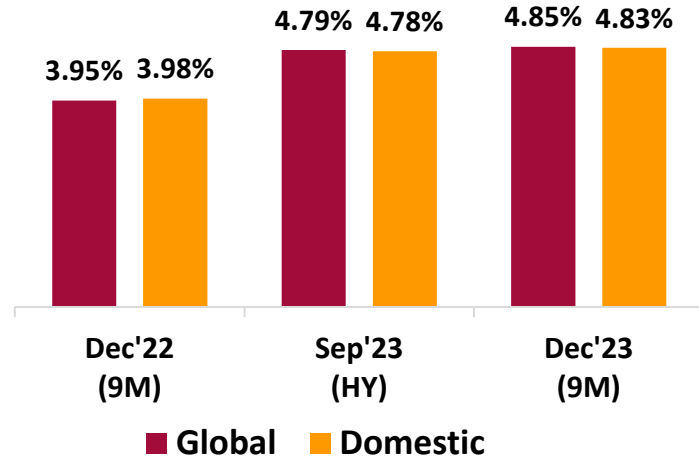


## Yield on Investment [%]

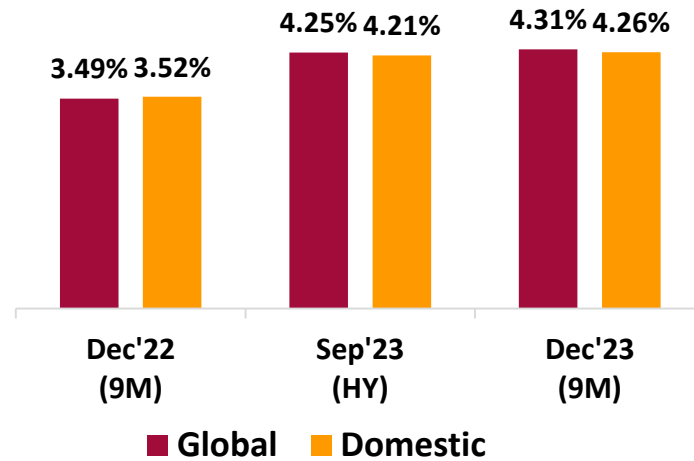


# Efficiency Ratios (9 Months)

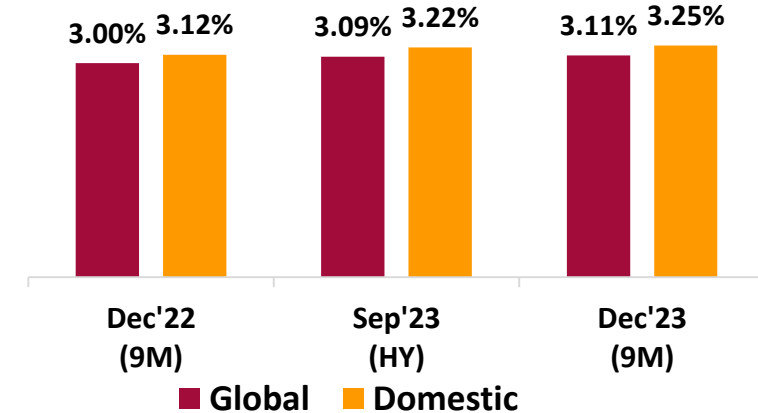
## Cost of Deposits [%]



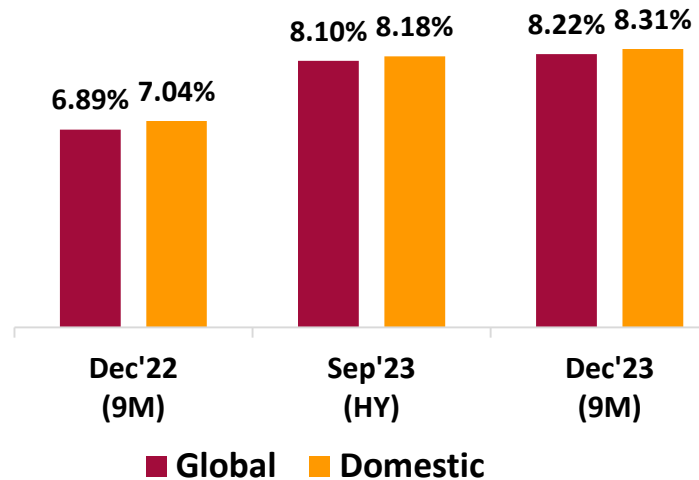
## Cost of Funds [%]



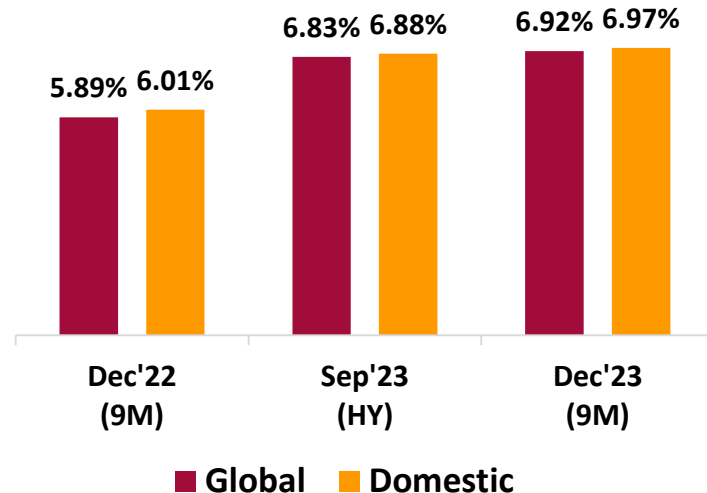
## NIM [%]



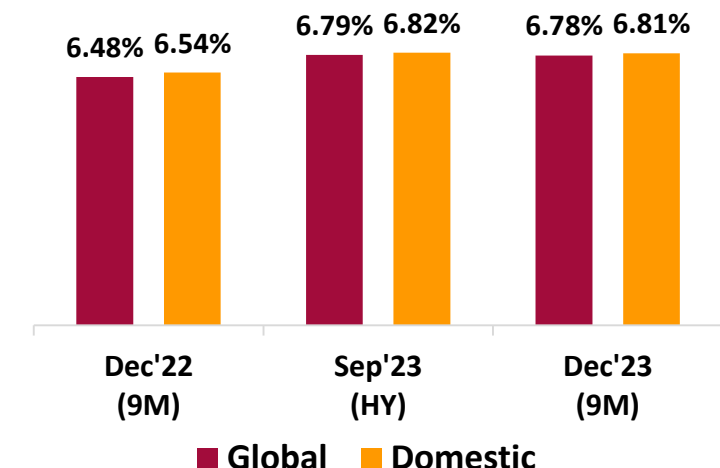
## Yield on Advances [%]



## Yield on Funds [%]



## Yield on Investment [%]



# Key Ratios

(Annualized)

| Sl. | Profitability Ratios                    | Q3<br>FY23 | Q2<br>FY24 | Q3<br>FY24 |  | 9M<br>FY23 | 9M<br>FY24 |
|-----|-----------------------------------------|------------|------------|------------|--|------------|------------|
| 1   | Return on Assets [%]                    | 0.17%      | 0.46%      | 0.58%      |  | 0.13%      | 0.46%      |
| 2   | Return on Equity [%]                    | 3.85%      | 10.15%     | 12.45%     |  | 2.85%      | 10.01%     |
| 3   | Net Profit Per Employee [₹ in Lacs]     | 2.54       | 7.20       | 9.16       |  | 1.82       | 7.21       |
| 4   | Net Profit Per Branch [₹ in Lacs]       | 24.83      | 69.21      | 87.47      |  | 17.81      | 68.91      |
| 5   | Earnings per share [₹] (Not annualized) | 0.57       | 1.59       | 2.02       |  | 1.22       | 4.75       |
| 6   | Cost to Income Ratio [%]                | 54.34%     | 52.00%     | 51.18%     |  | 50.58%     | 52.35%     |
| 6a  | Staff Cost to Income Ratio [%]          | 35.63%     | 32.43%     | 32.15%     |  | 30.37%     | 33.09%     |
| 6b  | Other Cost to Income Ratio [%]          | 18.70%     | 19.57%     | 19.02%     |  | 20.21%     | 19.26%     |
| 7   | Credit Cost [%]                         | 1.87%      | 1.31%      | 1.26%      |  | 2.08%      | 1.56%      |

| Sl. | Productivity/Share Ratios         | Dec'22 | Sep'23 | Dec'23 |
|-----|-----------------------------------|--------|--------|--------|
| 1   | Business Per Employee [₹ in Lacs] | 2055   | 2265   | 2308   |
| 2   | Business Per Branch [₹ in Lacs]   | 20074  | 21765  | 22051  |
| 3a  | Book Value per Share [₹]          | 81.93  | 85.26  | 87.32  |
| 3b  | Book Value per Share-Tangible [₹] | 59.36  | 63.32  | 65.71  |

# One Time Restructuring (OTR 1 & 2)

Amt ₹ in Crore

## OTR 1

As per RBI's guidelines dated  
Aug 06,2020

| Sl. | Loan and aggregate exposure category | Position as on 31.12.23 under OTR 1 |                 | Provisions Made# |
|-----|--------------------------------------|-------------------------------------|-----------------|------------------|
|     |                                      | No. of accounts                     | Amount involved | Amt              |
| 1   | Personal loans                       | 3336                                | 468             | 59               |
| 2   | Other Exposures*                     | 109                                 | 2154            | 276              |
| 3   | Total (1+2)                          | 3445                                | 2622            | 335              |
| 4   | MSME loans                           | 1828                                | 317             | 40               |
|     | <b>Grand Total (3+4)</b>             | <b>5273</b>                         | <b>2939</b>     | <b>375</b>       |

\*Other Exposures includes corporate loans >Rs. 25 Crore as per RBI guidelines.

## OTR 2

As per RBI's guidelines dated  
May 05,2021

| Sl. | Loan and aggregate exposure category | Position as on 31.12.23 under OTR 2 |                 | Provisions Made# |
|-----|--------------------------------------|-------------------------------------|-----------------|------------------|
|     |                                      | No. of accounts                     | Amount involved | Amt              |
| 1   | Individual Borrowers                 | 46023                               | 3961            | 499              |
| 2   | Small Business                       | 1527                                | 531             | 65               |
| 3   | Total (1+2)                          | 47550                               | 4492            | 564              |
| 4   | MSME loans                           | 29181                               | 2289            | 286              |
|     | <b>Grand Total (3+4)</b>             | <b>76731</b>                        | <b>6781</b>     | <b>850</b>       |

#Additional provision on OTR at higher rate of 12.5% as against 10%/5% earlier.

# Improving Asset Quality –SMA 2 Accounts ( > Rs.5.00 Crore)

Amt ₹ in Crore

| CATEGORY          | Dec'22 |                        | Sept'23 |                        | Dec'23 |                        |
|-------------------|--------|------------------------|---------|------------------------|--------|------------------------|
|                   | SMA2   | % of Domestic Advances | SMA2    | % of Domestic Advances | SMA2   | % of Domestic Advances |
| RETAIL            | 46     | 0.01%                  | 118     | 0.01%                  | 86     | 0.01%                  |
| AGRICULTURE       | 260    | 0.03%                  | 360     | 0.04%                  | 239    | 0.03%                  |
| MSME              | 1107   | 0.13%                  | 958     | 0.11%                  | 852    | 0.09%                  |
| RAM TOTAL         | 1413   | 0.17%                  | 1436    | 0.16%                  | 1177   | 0.13%                  |
| CORPORATE & OTHER | 326    | 0.04%                  | 11      | 0.00%                  | 158    | 0.02%                  |
| TOTAL             | 1739   | 0.21%                  | 1448    | 0.16%                  | 1336   | 0.14%                  |

# Movement of NPA

Amt ₹ in Crore

| Sl. | Parameters                              | Q3 FY'23 | 9M FY'23 | Q2 FY'24 | Q3 FY'24 | 9M FY'24 |
|-----|-----------------------------------------|----------|----------|----------|----------|----------|
| 1   | NPA as at the beginning of Year/Quarter | 87035    | 92448    | 70899    | 65563    | 77328    |
| 2   | -Cash Recovery                          | 1820     | 7956     | 2179     | 1828     | 5656     |
| 3   | -Up-gradation                           | 1328     | 4399     | 1319     | 1217     | 3044     |
| 4   | Cash Recovery & Up-gradation (2+3)      | 3148     | 12355    | 3498     | 3046     | 8701     |
| 5   | Write Off                               | 4375     | 10488    | 3664     | 3938     | 12806    |
| 6   | Total Reduction (4+5)                   | 7523     | 22843    | 7162     | 6984     | 21507    |
| 7   | Fresh Addition (8+9)                    | 4072     | 13979    | 1826     | 1793     | 4551     |
| 8   | -Fresh slippages                        | 3865     | 12380    | 1750     | 1594     | 4190     |
| 9   | -Debits in existing NPA A/cs            | 206      | 1599     | 76       | 198      | 361      |
| 10  | Gross NPAs at end of the period         | 83584    | 83584    | 65563    | 60371    | 60371    |
| 11  | Eligible Deductions incl. Provisions    | 57221    | 57221    | 52449    | 51556    | 51556    |
| 12  | Net NPAs at end of the period           | 26363    | 26363    | 13114    | 8816     | 8816     |
| 13  | Recovery in TWO & RI                    | 2887     | 6724     | 2035     | 3341     | 7180     |
| 14  | Total Recovery (4+13)                   | 6035     | 19079    | 5533     | 6387     | 15881    |



# Asset Classification & Recovery v/s Slippages

Amt ₹ in Crore

| Sl. | Parameters           | Dec'22 |         | Sept'23 |         | Dec'23 |         | YoY Variation |         |
|-----|----------------------|--------|---------|---------|---------|--------|---------|---------------|---------|
|     |                      | O/S    | Share%  | O/S     | Share%  | O/S    | Share%  | Amt.          | Var. %  |
| 1   | Standard             | 773173 | 90.24%  | 876158  | 93.04%  | 906885 | 93.76%  | 133712        | 17.29%  |
| 2   | Gross NPA            | 83584  | 9.76%   | 65563   | 6.96%   | 60371  | 6.24%   | -23213        | -27.77% |
| 2a  | Sub-Standard         | 14229  | 1.66%   | 6870    | 0.73%   | 5384   | 0.56%   | -8845         | -62.16% |
| 2b  | Doubtful             | 46914  | 5.48%   | 42489   | 4.51%   | 42943  | 4.44%   | -3971         | -8.46%  |
| 2c  | Loss                 | 22440  | 2.62%   | 16205   | 1.72%   | 12044  | 1.25%   | -10396        | -46.33% |
|     | Global Advances(1+2) | 856757 | 100.00% | 941721  | 100.00% | 967256 | 100.00% | 110499        | 12.90%  |

## Recovery v/s Slippages

| Period                | FY 22-23 | Q1 FY 24 | Q2 FY 24 | Q3 FY 24 |
|-----------------------|----------|----------|----------|----------|
| Recovery              | 29096    | 5417     | 5532     | 6387     |
| Slippage              | 20515    | 2390     | 1826     | 1793     |
| Recovery v/s Slippage | 1.4x     | 2.3x     | 3.0x     | 3.6x     |

# NPA Classification - Sector Wise

Amt ₹ in Crore

| Sl. | Parameters         | Dec'22   |       |        | Sept'23  |       |        | Dec'23   |       |        |
|-----|--------------------|----------|-------|--------|----------|-------|--------|----------|-------|--------|
|     |                    | Advances | GNPA  | GNPA%  | Advances | GNPA  | GNPA%  | Advances | GNPA  | GNPA%  |
| 1   | Retail Loans       | 179984   | 6088  | 3.38%  | 218230   | 5487  | 2.51%  | 214215   | 5254  | 2.45%  |
| 2   | Agriculture        | 138201   | 26644 | 19.28% | 146598   | 23904 | 16.31% | 154129   | 23265 | 15.09% |
| 3   | MSME               | 124728   | 24996 | 20.04% | 138661   | 22631 | 16.32% | 143983   | 22154 | 15.39% |
| 4   | Corporate & Others | 378202   | 24142 | 6.38%  | 401553   | 11851 | 2.95%  | 418016   | 8077  | 1.93%  |
| 5   | Domestic (1+2+3+4) | 821115   | 81870 | 9.97%  | 905043   | 63872 | 7.06%  | 930343   | 58750 | 6.31%  |
| 6   | Overseas           | 35642    | 1714  | 4.81%  | 36678    | 1691  | 4.61%  | 36913    | 1621  | 4.39%  |
| 7   | Global (5+6)       | 856757   | 83584 | 9.76%  | 941721   | 65563 | 6.96%  | 967256   | 60371 | 6.24%  |

# NPA Classification- Industry Wise

Amt ₹ in Crore

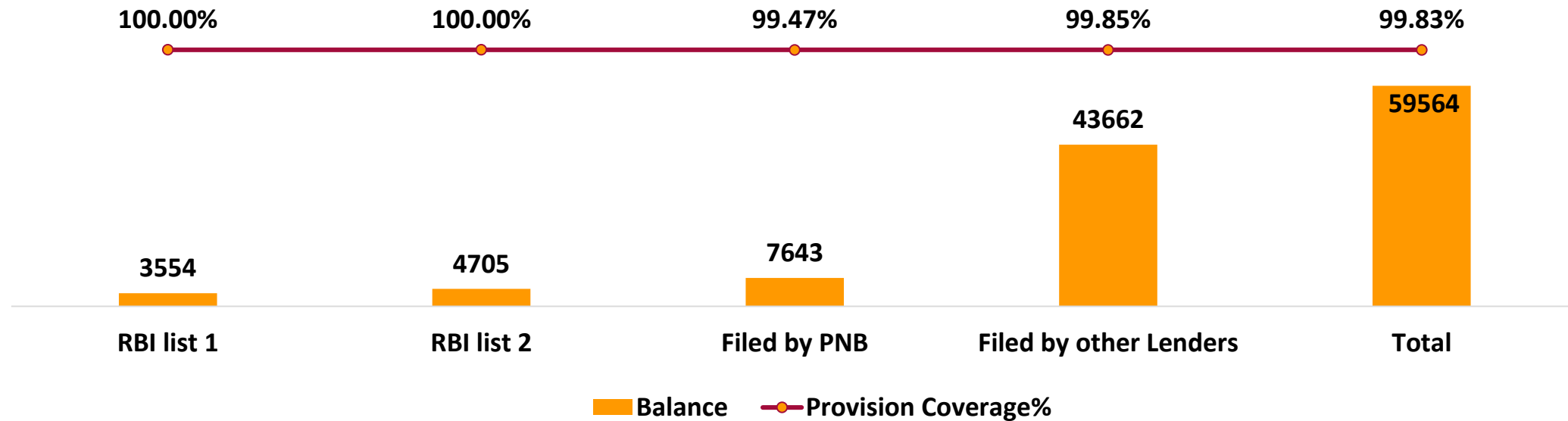
| Sl. | Diversified Industry Portfolio | Dec'22        |              |              | Sept'23       |              |             | Dec'23        |              |             |
|-----|--------------------------------|---------------|--------------|--------------|---------------|--------------|-------------|---------------|--------------|-------------|
|     |                                | O/s           | GNPA         | GNPA %       | O/s           | GNPA         | GNPA %      | O/s           | GNPA         | GNPA %      |
| 1   | Infrastructure                 | 91831         | 5333         | 5.8%         | 96380         | 2517         | 2.6%        | 97570         | 3346         | 3.4%        |
|     | -Energy                        | 38814         | 1144         | 2.9%         | 43437         | 450          | 1.0%        | 43862         | 1300         | 3.0%        |
|     | -Tele-Communication            | 9259          | 14           | 0.2%         | 11179         | 13           | 0.1%        | 10896         | 13           | 0.1%        |
|     | -Roads & Ports                 | 36497         | 3029         | 8.3%         | 35971         | 1490         | 4.1%        | 37245         | 1486         | 4.0%        |
|     | -Other Infra                   | 7261          | 1145         | 15.8%        | 5793          | 565          | 9.7%        | 5567          | 547          | 9.8%        |
| 2   | Basic Metal & Metal Products   | 23138         | 1394         | 6.0%         | 22729         | 1271         | 5.6%        | 25330         | 1276         | 5.0%        |
|     | -Iron & Steel                  | 19973         | 945          | 4.7%         | 19646         | 824          | 4.2%        | 22365         | 832          | 3.7%        |
| 3   | Textiles                       | 10312         | 1893         | 18.4%        | 10825         | 1693         | 15.6%       | 11309         | 1689         | 14.9%       |
| 4   | Food Processing                | 18472         | 4384         | 23.7%        | 19268         | 4097         | 21.3%       | 21701         | 4057         | 18.7%       |
| 5   | Chemical & Chemical Products   | 5712          | 312          | 5.5%         | 5946          | 254          | 4.3%        | 5980          | 256          | 4.3%        |
| 6   | All Engineering                | 6294          | 833          | 13.2%        | 6720          | 776          | 11.5%       | 7492          | 780          | 10.4%       |
| 7   | Construction                   | 2831          | 1345         | 47.5%        | 2460          | 129          | 5.2%        | 2427          | 122          | 5.0%        |
| 8   | Other Industries               | 56482         | 13309        | 23.6%        | 56566         | 9939         | 17.6%       | 50813         | 5171         | 10.2%       |
|     | <b>Total</b>                   | <b>215072</b> | <b>28803</b> | <b>13.4%</b> | <b>220894</b> | <b>20676</b> | <b>9.4%</b> | <b>222622</b> | <b>16697</b> | <b>7.5%</b> |

# Exposure to NCLT (Admitted) Accounts

As on 31.12.2023

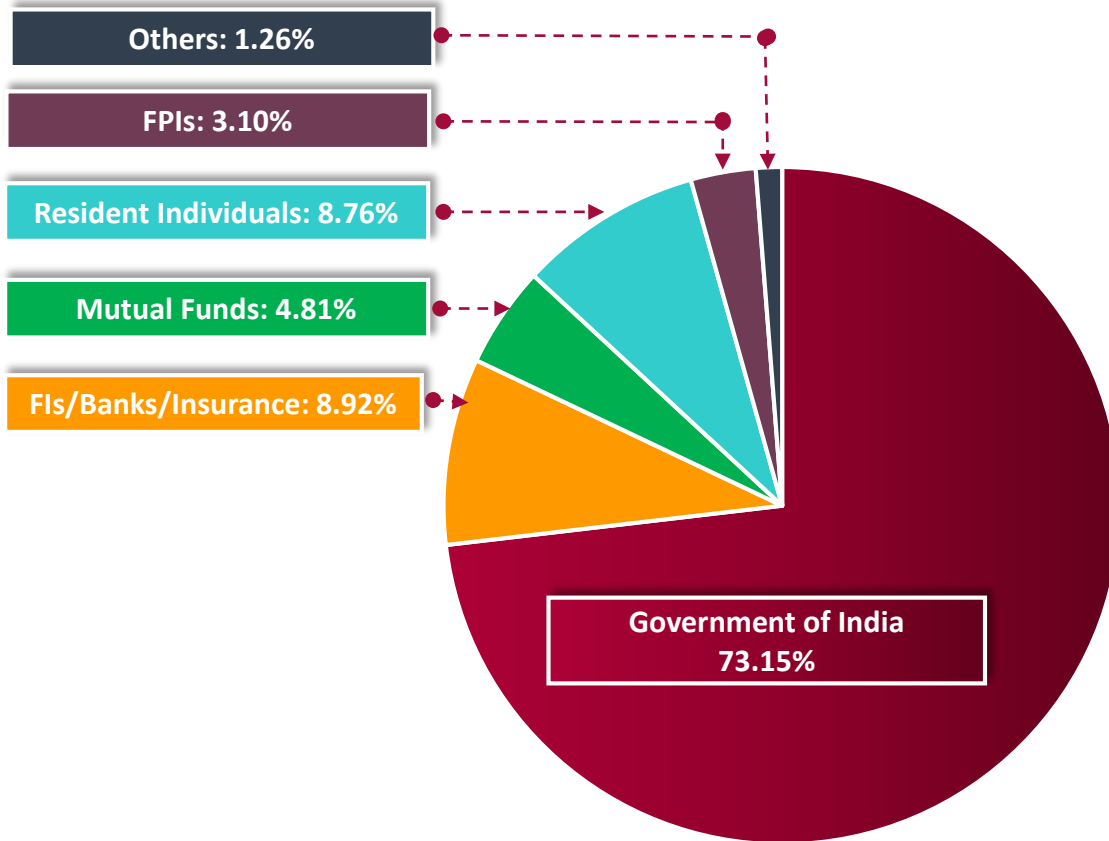
Amt ₹ in Crore

| Sl. | Parameters             | Accounts   | Balance      | Provision    | PCR%          |
|-----|------------------------|------------|--------------|--------------|---------------|
| 1   | RBI list 1             | 4          | 3554         | 3554         | 100.00%       |
| 2   | RBI list 2             | 10         | 4705         | 4705         | 100.00%       |
| 3   | Filed by PNB           | 122        | 7643         | 7603         | 99.47%        |
| 4   | Filed by Other Lenders | 417        | 43662        | 43598        | 99.85%        |
| 5   | <b>Total</b>           | <b>553</b> | <b>59564</b> | <b>59460</b> | <b>99.83%</b> |



# Share Holding and Ratings

## Shareholding as on 31.12.2023



Total No. of Shares: 1101.10 Crores

## PNB's Rating

| Moody's                           | Fitch                           |
|-----------------------------------|---------------------------------|
| PNB's Rating-<br>Baa3/P-3/ Stable | PNB's Rating-<br>BBB-/F3/Stable |

## PNB's BOND RATING

| S.N | Rating Agency  | Basel III                         |                      |
|-----|----------------|-----------------------------------|----------------------|
|     |                | Additional Tier-1<br>Bonds Rating | Tier-II Bonds Rating |
| 1   | CRISIL Ratings | AA+/Stable                        | AAA/Stable           |
| 2   | India Ratings  | AA+/Stable                        | AAA/Stable           |
| 3   | CARE Ratings   | AA+/Stable                        | AAA/Stable           |
| 4   | ICRA Ratings   | AA+/Stable                        | AAA/Stable           |

## RATINGS UPGRADED DURING Q3 FY'24

| Rating Agency | CRISIL                                       | ICRA                                           |
|---------------|----------------------------------------------|------------------------------------------------|
| Tier 1        | AA+/Stable ▲<br>(Upgraded from AA/Positive)  | AA+ /Stable; ▲<br>(Upgraded from AA/Positive)  |
| Tier 2        | AAA/Stable ▲<br>(Upgraded from AA+/Positive) | AAA/Stable; ▲<br>(Upgraded from AA+ /Positive) |

## Capital & CRAR

| Sl.           | Parameters                | Dec'22 | Mar'23 | Sept'23 | Dec'23 |
|---------------|---------------------------|--------|--------|---------|--------|
| 1             | Total Capital (Tier I+II) | 96385  | 102157 | 106839  | 107886 |
|               | CRAR %                    | 15.15% | 15.50% | 15.09%  | 14.63% |
| Out of Which, |                           |        |        |         |        |
| 2             | Tier I                    | 77700  | 83606  | 85116   | 86503  |
|               | Tier I %                  | 12.21% | 12.69% | 12.02%  | 11.73% |
| 2a            | Common Equity             | 68983  | 73928  | 72434   | 72685  |
|               | CET-I %                   | 10.84% | 11.22% | 10.23%  | 9.86%  |
| 2b            | Additional Tier I         | 8717   | 9678   | 12682   | 13819  |
|               | AT-I %                    | 1.37%  | 1.47%  | 1.79%   | 1.87%  |
| 3             | Tier II                   | 18685  | 18551  | 21723   | 21383  |
|               | Tier-II %                 | 2.94%  | 2.81%  | 3.07%   | 2.90%  |

## Risk Weighted Assets

| Sl.           | Parameters      | Dec'22 | Mar'23 | Sept'23 | Dec'23 |
|---------------|-----------------|--------|--------|---------|--------|
| 1             | Total RWA       | 636099 | 658982 | 708086  | 737201 |
| Out of Which, |                 |        |        |         |        |
| a             | Credit RWA      | 527908 | 551575 | 585005  | 615597 |
| b             | Market RWA      | 37972  | 37187  | 52027   | 50551  |
| c             | Operational RWA | 70220  | 70220  | 71054   | 71054  |

*Increase in Credit RWA by Rs 27618 Cr on account of RBI guidelines towards Consumer Credit & Bank Credit to NBFCs dated 16/11/2023*

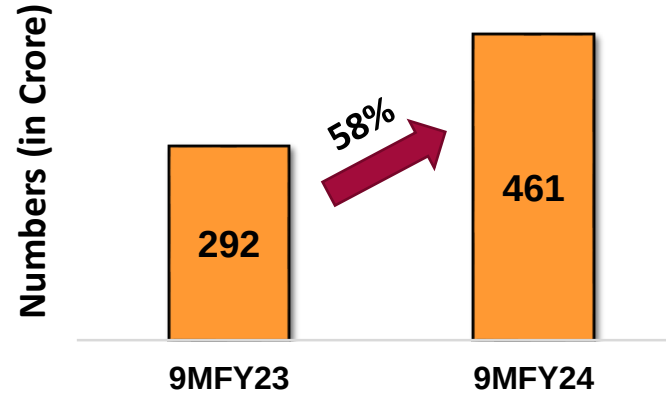
## Capital Raised During 9M FY23-24

| Type of Capital                 | Capital Raising Plan for FY'23-24 | Amount Raised | Raised during |
|---------------------------------|-----------------------------------|---------------|---------------|
| Tier I + Tier II                | Rs 12000 Cr                       | Rs 7243 Cr    | 9MFY24        |
| Out of Which,                   |                                   |               |               |
| Tier-I<br>(Raised through AT-I) | Rs 7000 Cr                        | Rs 3000 Cr    | Q2FY24        |
|                                 |                                   | Rs 1153 Cr    | Q3FY24        |
| Total AT-I raised               |                                   | Rs 4153 Cr    | -             |
| Tier-II                         | Rs 5000 Cr                        | Rs 3090 Cr    | Q1FY24        |

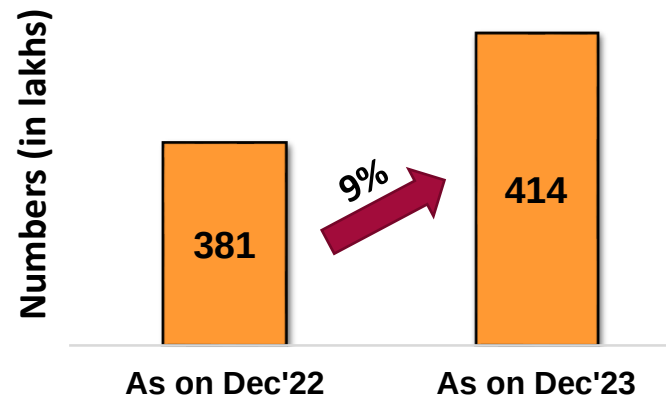
*Board Approval accorded for raising Equity Capital (QIP/FPO or any other permitted mode) upto Rs 7500 Crores during FY24-25*



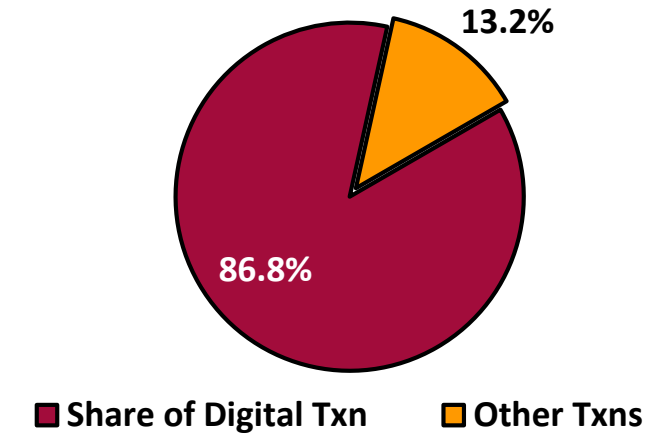
## No. of Digital Transactions



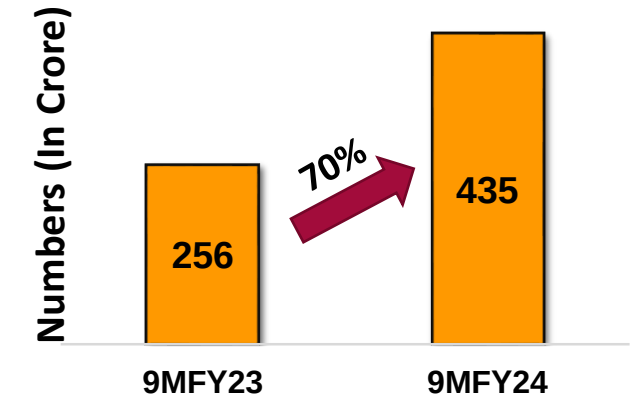
## Internet Banking Users



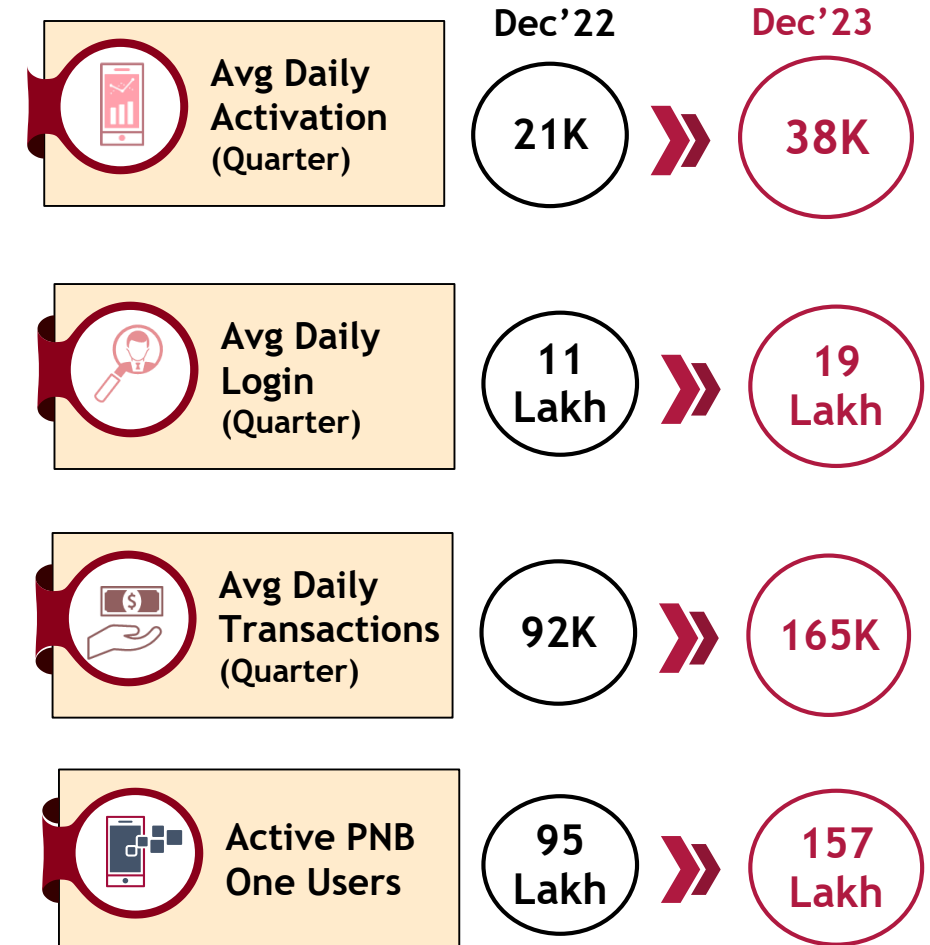
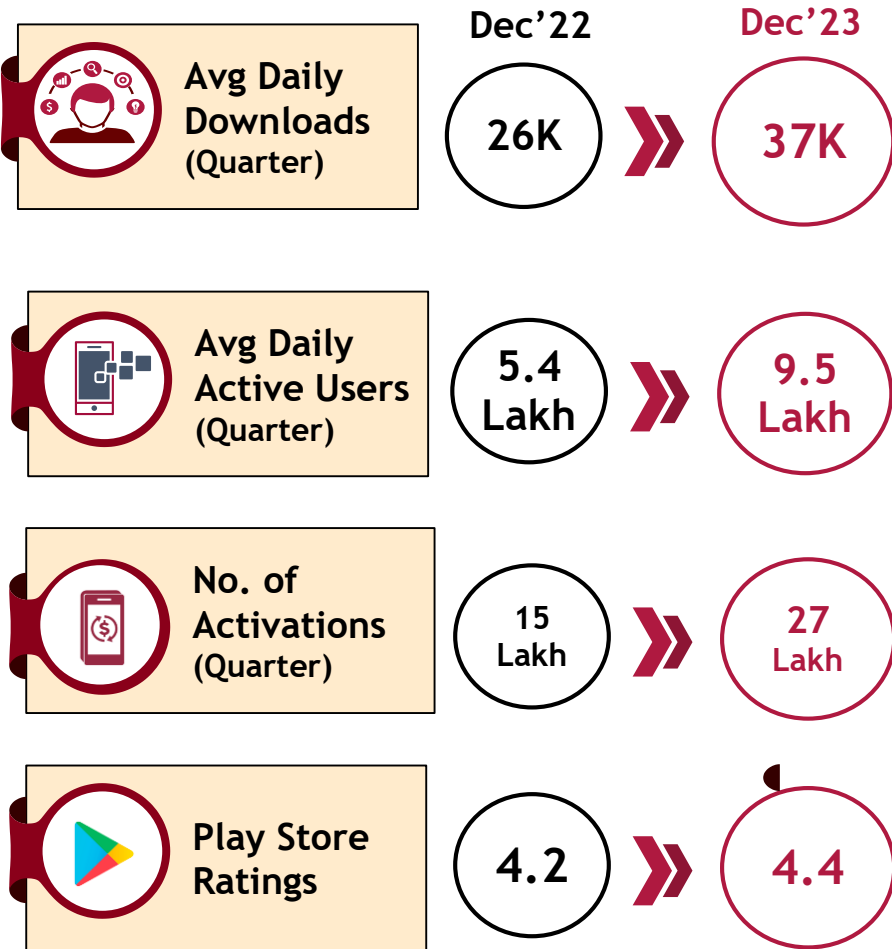
## Share of Digital Transactions –(9MFY24)



## No. of UPI Transactions







## Retail

- 1 Pre Approved Personal Loan
- 2 Top-Up Pre Approved Personal Loan
- 3 Pre Qualified Credit Card
- 4 Online Credit Card against FD
- 5 Insta EMI Credit Card
- 6 Insta EMI Debit Card
- 7 Virtual Credit Card
- 8 e-OD against FD
- 9 Digital Home Loan
- 10 PNB Swagat (PL - New to Bank Cust)



## MSME

- 1 STP e-Mudra
- 2 MSME Easy Renewal
- 3 Pre Approved Business Loan
- 4 STP GST Sahay
- 5 e-GST Express Loan
- 6 e-PM SVANidhi



## Liabilities

- 1 Insta Saving Account
- 2 SB through Tab for Existing Customers
- 3 Current A/c opening through Video-KYC
- 4 Current A/c Opening Through Tab
- 5 Multi currency World Travel Card

## Others

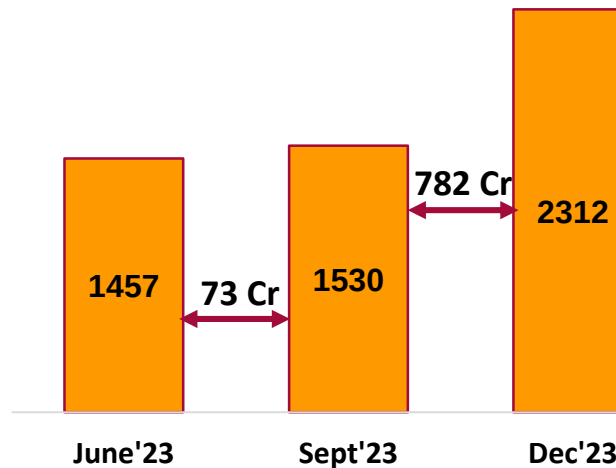
- 1 WhatsApp Banking
- 2 Revamped PNB One
- 3 Cash Management Services - Corporate
- 4 CMS – VAM (Virtual A/c Mgmt)
- 5 CBDC – Central Bank Digital Currency
- 6 e-SWAR- Soundbox for Bharat QR
- 7 Integrated Payment & Collection Services
- 8 CMS Auto Debit Mandate
- 9 Digital Document Execution

## Agri

- 1 Krishi Tatkaal Rin
- 2 Digital renewal of KCC
- 3 Digi Gold Loan



Total Digital Loan Disbursed during the Quarter (Rs. in Crores)



# Customer Centric Major Digital Offerings

## Processes

- ✓ PNB One registration with Aadhaar
- ✓ Account Aggregator in PNB LenS
- ✓ Credit Card Saral App -Digital onboarding
- ✓ UPI 123 - Feature Phone
- ✓ Cash Withdrawal Through UPI
- ✓ UPI Global – International Transactions
- ✓ Rupay Credit Card on BHIM UPI
- ✓ Digital KYC Updation
- ✓ PNB Shoppe
- ✓ Foreign Remittance Using PNB I-Banking

## Portals

- ✓ Claim Settlement Portal
- ✓ PNB Saathi Portal for Pensioners
- ✓ Metaverse (Facebook)
- ✓ Customer 360 Dashboard
- ✓ Free CIC For Checking Credit Score
- ✓ Claim Settlement Portal

## New Initiatives



**Waiver of OTP**  
authentication for bill payment, PPF, FD/RD, Emergency Services



**PMJJBY & PMSBY**  
using Jan Suraksha API through PNB One/Retail IBS.



Facility to manage  
**Rupay NCMC wallet**  
a/c through Retail IBS and PNB One



**Online Locker Agreement**  
Execution through NeSL



**Central Bank Digital Currency:** Launch of PNB Rupee Wallet App for customers



**Online Portal for Bank Guarantee Verification**



**Pre-Filled Deposit Slip**  
through PNB One



**Financial Supply Chain Management:**  
Financial Solution to optimize working capital and cash flows



## Digital Business Platform

- ❖ Single Platform for all Digital Journeys for customers
- ❖ integrated with Back office Functions for administrative and support purposes.



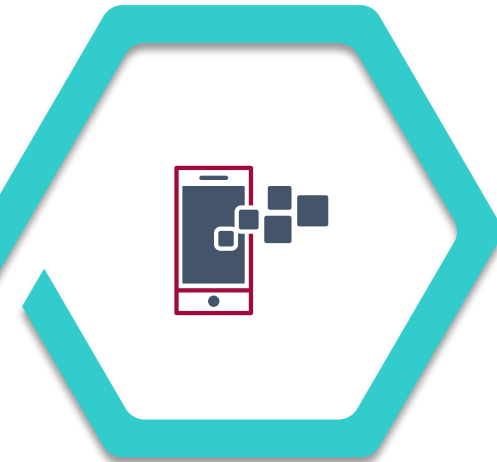
## CRM

- ❖ Portal which will utilize detailed information about individual customers
- ❖ carefully managing all the customer touch points aims to maximize customer satisfaction
- ❖ Focus on Customer Loyalty



## Next Gen Call Center

- ❖ Use of Artificial Intelligence
- ❖ Customer Segmentation
- ❖ Payment in Loan A/cs through IVR
- ❖ Introduction of new services through IVR
- ❖ Simplified 2 Factor Authentication for customers with multiple A/cs



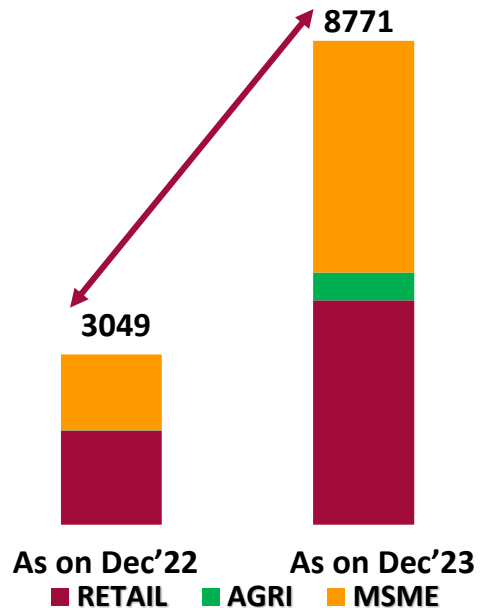
## Corporate Mobile App

- ❖ Dedicated Mobile application for corporate customers.
- ❖ Enhanced security
- ❖ Easy to use interface

# Data Analytics – Insights Through Analytics



## Analytics Based Business Augmentation (Amt ₹ in Crores)



### Business

- ❖ **Analytics based leads** across business segment.
- ❖ **Transaction Based Leads** for Retail products
- ❖ **Machine Learning (ML) Based Product penetration** in KCC customers.



### Profitability

- ❖ **Machine Learning Based Optimization of ATM/BNA network.**
- ❖ **Capital Optimisation**
- ❖ **ML based cash retention limit** for ATM/BNA
- ❖ **Advanced Customer Churn Prediction**



### Collections & NPA Management

- ❖ **Analytics Based Digital Collection Mechanism** to prioritise collection efforts
- ❖ **ML Based default prediction.**



### Risk Mitigation

- ❖ **Proactive approach** for reducing the delinquency.
- ❖ **ML Based categorization of high risk branches** for better supervision.

### Upcoming Initiatives

Customer Outreach on Whatsapp

AI CHATBOT

Leveraging Unstructured data

Risk Supervision using AI/ML

# Cyber-Security – Keeping Cyber Threats at Bay

## CONTROLS ACROSS ALL LAYERS

### Infrastructure Security

Ensuring overall IT infrastructure security

### Network Security

Ensuring network access is controlled and managed and known attack types at network level are addressed

### Identity Access Management

Managing user authentication and authorization



### Data Security

Data protection (rest & in motion) with information mgmt and malware protection

### Endpoint Security

Data, information and malware protection on end-user devices

### Monitoring

Anomaly detection and analysis through continuous monitoring

## Upcoming Initiatives

Implementation of Security Information and Event management (SIEM) with AI/ML and Data lakes capability

Augmentation of External and Internal Perimeter Security setup including (Firewall, Threat Intelligence, etc.)

Consolidation & Upgradation of End Point Security Setup

## MAJOR INITIATIVES

- ❖ **ISO 27001:2013 certification** is implemented for data centers, Disaster Recovery Centers (DRC), and Network Operation Centers (NOC)
- ❖ **Cyber Security Centre of Excellence**
  - ❖ **Attack Surface Monitoring:** Active Monitoring of all the public facing assets of our bank.
  - ❖ **Threat Intelligence Services:** Group-IB, Computer Emergency Response Team-IT, National Critical Information Infrastructure Protection Centre (NCIIPC) - Integrated with SIEM
  - ❖ **Breach & Simulation System (BAS):** Achieved through RED TEAMING on regular basis
- ❖ **Cyber Security Analytics Centre**
  - ❖ Managing **Cyber Security Operation Centre (C-SOC)** on 24 X 7 basis
  - ❖ Analysing the security operation centre report with respect to breach of the identified threats
  - ❖ **180 dashboards** for real time monitoring of events operational.
- ❖ **Pre-Live Audit of Applications**



# HR Transformation Project

## UDAAN

Developing the best version of you



- **Clarity of roles & expectations** from each employees with well-defined, measurable KRAs.

### Role Clarity Tool

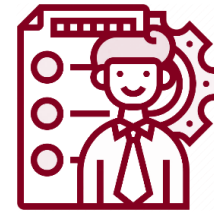


- **Targets based** on historical CAGR, pin code level market performance data and risk appetite.

### Target Setting Tool

- **Clear tracking, measurement & visibility of performance metrics** to identify improvement areas
- **Performance Dashboard & PMS Profiler Tools** to enable real-time monitoring.
- **Business target linked** to the reality of local market through scientific tool.

### Performance Monitoring System



- **Job Family** for 46K+ officers over 9 Job Families has been allocated .
- **Job family wise** grooming plan is being prepared for Capacity building and hand holding of the staff in the respective Job Family

### Job Family

- Comprehensive **LDP** to prepare future Bank leaders on **behavioral aspects for 900+ Officers**.
- LDP ongoing for Top Management Officials along with **One-to-One Coaching Sessions**.

### Leadership Development Program (LDP)



- Designed to **identify and nurture high-potential successors** for all critical roles within our bank
- Ensuring **seamless transition of leadership** and fostering a culture of continuous growth.

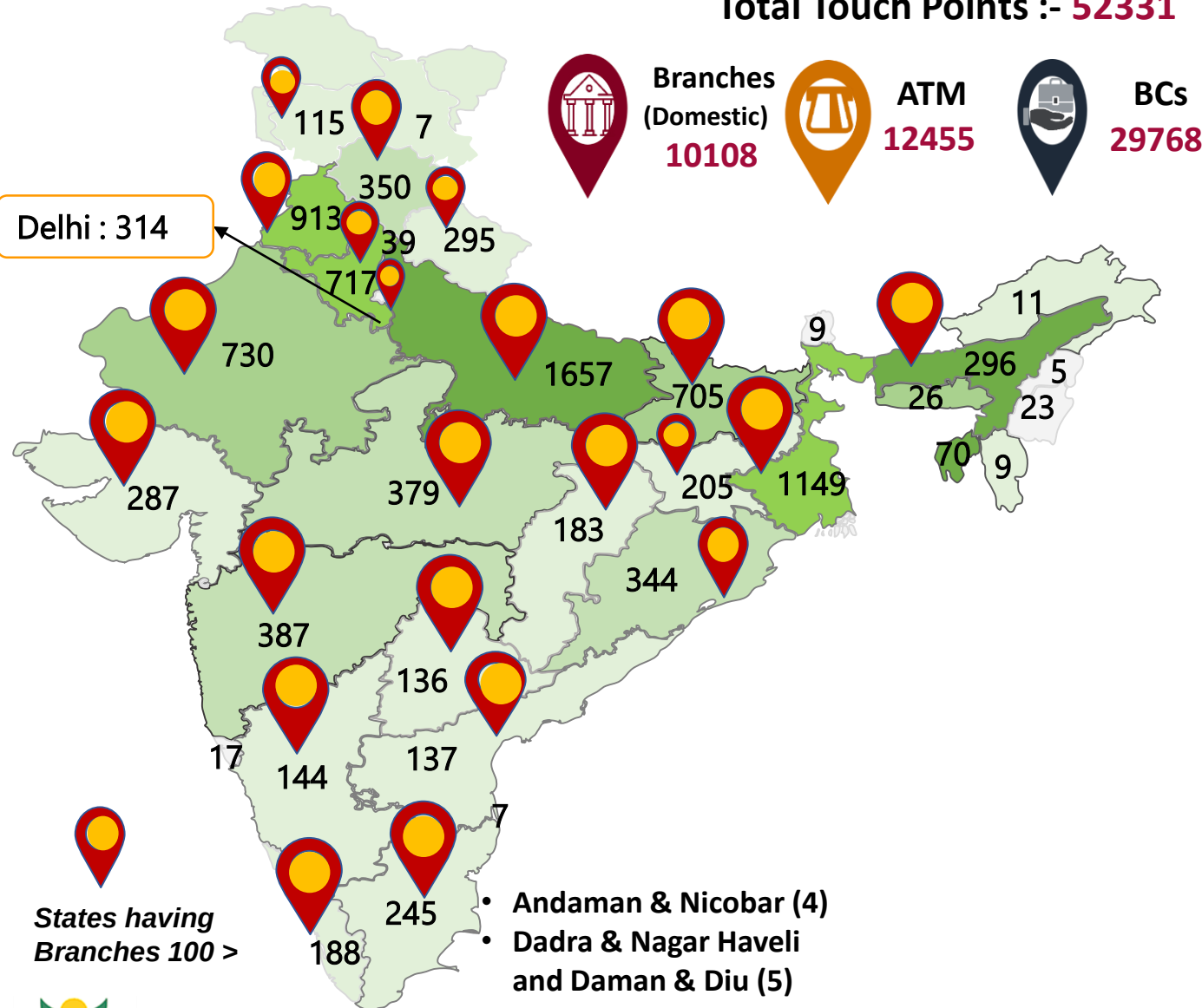
### Succession Planning



# Distribution Network & Social Media Presence

As on 31.12.2023

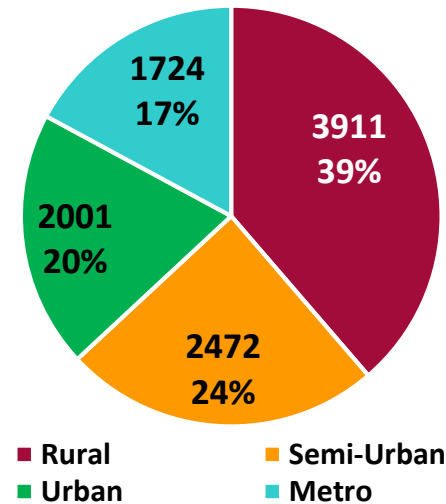
Total Touch Points :- 52331



## International Presence

**Branches at:-** Dubai and Gift City, Gandhinagar  
**Subsidiaries:-** London(UK) and Bhutan  
**Joint Venture:-** Nepal  
**Representative Offices:-** Myanmar and Bangladesh

Population Group Wise Branches



1,72,033  
YoY ↑: 62.30%



21,20,708  
YoY ↑: 23.95%



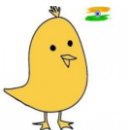
1,25,982  
YoY ↑: 17.47%



4,39,868  
YoY ↑: 22.49%

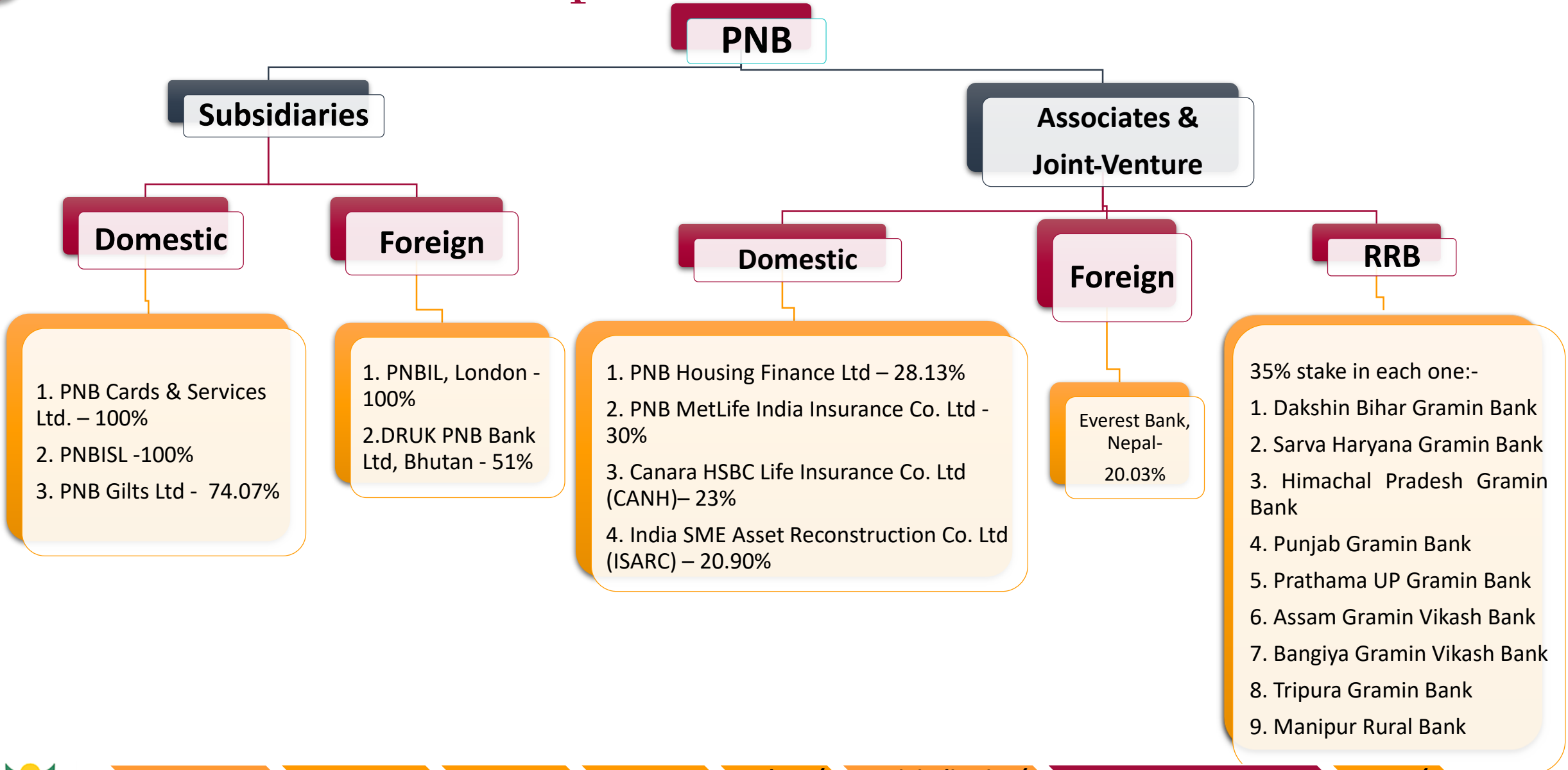


2,22,715  
YoY ↑: 93.87%



47,532  
YoY ↑: 18.53%

# Group Structure of the Bank



# Performance of Subsidiaries, Associates, Joint Venture & RRB's

Amt ₹ in Crore

| Name of the entity                                                                          | Results<br>(3/6/9/12 M) | Total<br>Income | Total<br>Expenses | Gross<br>Profit | Net<br>Profit |
|---------------------------------------------------------------------------------------------|-------------------------|-----------------|-------------------|-----------------|---------------|
| PNB Housing Finance Ltd                                                                     | Dec'23 (9M)             | 5585            | 3797              | 1788            | 1334          |
| PNB Investment Services Ltd.                                                                | Dec'23 (9M)             | 8.67            | 4.48              | 4.19            | 3.12          |
| PNB Cards & Services Limited                                                                | Dec'23 (9M)             | 13.36           | 11.30             | 2.06            | 1.48          |
| PNB Gilts Ltd.                                                                              | Dec'23 (9M)             | 1108            | 1099              | 12.56           | 1.60          |
| PNB MetLife India Insurance Co. Ltd                                                         | Sept'23 (6M)            | 6247            | 6153              | 94              | 91            |
| Canara HSBC Life Insurance Co. Ltd                                                          | Dec'23 (9M)             | 5497            | 5407              | 90              | 77            |
| PNB (International) Ltd. (London)<br>(FY : 1 <sup>st</sup> April to 31 <sup>st</sup> March) | Mar'23 (12M)            | 431             | 274               | 157             | 68            |
| India SME Asset Reconstruction Co. Ltd                                                      | Sept'23 (6M)            | 4.27            | 2.25              | 2.02            | 1.51          |
| Druk PNB Bank Ltd. (Bhutan)<br>(FY : 1 <sup>st</sup> January to 31 <sup>st</sup> December)  | Dec'22 (12M)            | 167             | 121               | 46              | 21            |
| Everest Bank Ltd. (Nepal)<br>(FY : 16 <sup>th</sup> July to 15 <sup>th</sup> July)          | July'23 (12M)           | 1502            | 1201              | 301             | 210           |

## Performance of RRBs

| Consolidated<br>Position     | Q3 FY'23<br>Dec'22 | Q3 FY'24<br>Dec'23 | YOY        |
|------------------------------|--------------------|--------------------|------------|
| Business                     | 193241             | 211607             | 9.5%       |
| Loans and<br>advances        | 69350              | 77514              | 11.8%      |
| Deposits                     | 123891             | 134093             | 8.2%       |
| Capital<br>Adequacy<br>Ratio | 12.02%             | 12.07%             | 0.4%       |
| Total<br>Income              | 7893               | 9694               | 22.8%      |
| Operating<br>profit          | 2128               | 2109               | -0.9%      |
| Net profit                   | -92                | 522                | -ve to +ve |

# Bank's ESG Highlights

## Environmental



- **PNB Palaash – Go Green Initiative of PNB**
- ✓ 21000+ employees trained over 128 sessions
- ✓ Planted more than 1 Lac trees.
- ✓ **EV charging station** in Head Office
- ✓ **Cycle Parking Zone** at HO
- ✓ **E vehicle Financing of Rs.507 Crores** done
- ✓ Encouraging employees for CFA and GARP's ESG certification
- ✓ **Environmental Awareness Courses and Podcasts** on Bank's Learning Portal
- Focus on **Digital products**
- **Rs.3,039 crores** sanctioned for **Green Finance** and **Rs.23,664 crores** sanctioned for **Renewable Energy Projects** since inception.
- **Solar Energy Plant** installed at various Buildings
- Bank's Head Office is **GRIHA 5-Star rated Green Building**.
- Installed **Occupancy Sensors, Sewage Treatment Plant, Rain Water Harvesting system etc.** in Bank's buildings.

## Social



- 12 Farmer Training Centers imparted training to 24,840 persons during Q3'FY24.
- **175 Financial Literacy Centres conducted 2162 seminars** programs and provided training to 87,309 persons during Q3 FY'24
- 76 RSETIs imparting training to rural population. **15,245 persons were trained during Q3, FY'24.** Of which, 78% of BPL families and 79% are women
- Under CSR policy, bank had taken various initiatives for disadvantaged and social strata of the society.
- **Newly introduced Gender Diversity Policy** to promote equal opportunities for women employees
- 20,818 startups for Women/SC/STs established under StandUp India

## Governance



Well defined policies and SOPs such as -

- **Cyber Security Policy**
  - ✓ Initiated **Cyber Security Centre of Excellence**
  - ✓ Initiated **Cyber Security Analytics Centre**
- **Whistle Blower Policy**
- **Customer Rights Policy**
- **Equal Opportunity Policy**
- **Technology driven Customer Grievance Redressal System** for Timely & Faster resolution.
- **Compliance Monitoring Tool.**
- **PNB SAMADHAAN** for Grievance redressal of employees.
- **New Enterprises Fraud Risk Management (EFRM)** for prevention of unauthorized electronic banking transactions.



# Awards & Accolades

1

## IBSi Global Fintech Innovation Awards

Best Digital Channel/Platform for the PNB ONE-Super App

Best Transaction Banking Implementation



2

## SCOPE Meritorious Awards

Innovative Practices in Women Empowerment 2016-17  
Commendation Certificate



3

## In EASE Reform Index for Q2FY'24 PNB reached at 3<sup>rd</sup> Number

Ranked No.1:

Theme 2: Digital & Analytics Driven Business Improvement

Theme 3: Tech & Data Enabled Capability Building

Ranked No 3:

Theme 4: Developing People & Enhancing HR Operations



4

## Jagdish Sheth School of Management (JAGSoM)

Recognition for Excellence in Customer Service



5

## 23<sup>rd</sup> Greentech Environment Award 2023

Outstanding achievements in "Environmental Excellence"



6

## Warehousing Development and Regulatory Authority

2<sup>nd</sup> Position among PSBs with Highest Pledge Finance



# Guidance vs Actuals for December'23

| Parameters                | Guidance for FY'24                            | Actuals Jun'23 (3M) | Actuals Sept'23 (HY) | Actuals Dec'23 (9M) |
|---------------------------|-----------------------------------------------|---------------------|----------------------|---------------------|
| Credit Growth % (YoY)     | 12% - 13%                                     | 14.58%              | 13.43%               | 12.90%              |
| Deposit Growth % (YoY)    | 10% - 11%                                     | 14.18%              | 9.75%                | 9.35%               |
| CASA Share %              | 43% - 44%                                     | 41.90%              | 42.15%               | 42.47%              |
| Operating Profit (YOY)    | 10% - 12%                                     | 10.90%              | 11.31%               | 11.12%              |
| Net Interest Income (YOY) | Around 10%                                    | 26.00%              | 22.84%               | 18.91%              |
| NIM %                     | Around 2.9% - 3.0%                            | 3.08%               | 3.09%                | 3.11%               |
| Gross NPA %               | Below 6%<br>(revised from Below 7% in Sep'23) | 7.73%               | 6.96%                | 6.24%               |
| Net NPA %                 | Below 1%<br>(revised from Below 2% in Sep'23) | 1.98%               | 1.47%                | 0.96%               |
| PCR % (incl TWO)          | Around 90%                                    | 89.83%              | 91.91%               | 94.28%              |
| Credit Cost               | 1.50% - 1.75%                                 | 1.99%               | 1.67%                | 1.56%               |
| Total Recovery            | Rs. 22,000 Crores                             | Rs.5416 Crores      | Rs.10,949 Crores     | Rs.17,337 Crores    |

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# THANK YOU

